

Department of Benefits and Family Support **MEMORANDUM** Department of Disability and Aging Services TO: HUMAN SERVICES COMMISSION Office of Early Care **THROUGH:** TRENT RHORER, EXECUTIVE DIRECTOR and Education JOAN MILLER, DEPUTY DIRECTOR. FCS FROM: ESPERANZA ZAPIEN, DIRECTOR OF DS **CONTRACTS** €U P.O. Box 7988 San Francisco, CA AUGUST 20, 2021 **DATE:** 94120-7988 www.SFHSA.org **SUBJECT:** NEW GRANT: LA CASA DE LAS MADRES (NON-PROFIT) TO PROVIDE DOMESTIC VIOLENCE INTERVENTION SERVICES TO FAMILIES INVOLVED WITH CHILD WELFARE **GRANT TERM:** 8/1/21 to 6/30/24 GRANT Contingency New Total **AMOUNT:** \$1,623,000 \$162,300 \$1,785,300 ANNUAL FY22-23 FY23-24 FY21-22 \$541,000 \$541,000 \$541,000 **AMOUNT: London Breed** Mayor County Contingency **Funding Source** State Federal Total \$1,054,950 \$16,230 \$551,820 \$162,300 \$1,785,300 **FUNDING: Trent Rhorer PERCENTAGE:** 65% 1% 34% **Executive Director** 

> The Department of Benefits and Family Support (BFS) requests authorization to enter into a new grant with La Casa de Las Madres (Las Casa) for the period of August 1, 2021 through June 30, 2024, in an amount of \$1,623,000 plus a 10% contingency for a total amount not to exceed \$1,785,300. The purpose of the grant is to provide comprehensive domestic violence (DV) intervention and referral services to families who are involved with Family and Children's Services (FCS).

#### Background

Since 1976, La Casa has been providing domestic violence services in the Bay Area. La Casa offers a continuum of comprehensive and empowering services to women, teens and children exposed to and at risk of abuse. La Casa currently provides domestic violence intervention services to CalWORKS families in another grant with HSA.

Domestic Violence prevention services have been offered by FCS for over 20 years. Services have been expanded under this grant to address the increased demand on services from the pandemic.

#### Services to be Provided

La Casa will provide comprehensive survivor and offender intervention and support to families at risk for child welfare involvement. Offender services will be provided by a subcontract with Glide. Legal Services will be provided by a subcontract with Bay Area Legal Aid.

La Casa will provide two FCS specific case managers to provide both direct services and differential response through the Child Abuse Hotline. They will provide intake and assessment, DV trainings, individual and group services, case management, crisis intervention and direct financial aid, when needed.

For more information regarding services to be performed by the Grantee, please refer to Appendix A (attached).

#### **Location and Time of Services**

Case Managers will be located at La Casa's Drop-In Center, unless otherwise negotiated with HSA, available in person and/or virtually Monday through Friday 8:30AM to 5:00PM and assigned a cellphone for enhanced accessibility.

Time of services will be flexible and there may be emergency DV situations that require consultations in the evening.

#### Selection

Grantee was selected through Request for Proposals 945, which was competitively bid in April 2021.

#### Funding

Funding for this grant is provided by local General funds (65%), State funds (1%), and Federal funds (34%).

# ATTACHMENTS

Appendix A-Services to be Provided Appendix B-Program Budget Appendix B-1-Subcontractor budget, BALA Appendix B-2-Subcontractor budget, Glide

## Appendix A: Services to Be Provided La Casa De Las Madres Domestic Violence / Intimate Violence Services for Survivors and Offenders July 1, 2021 to June 30, 2024

#### I. Purpose

The purpose of the grant is to provide survivor and offender intervention services and support to families that are at risk of involvement or involved in the child welfare system. These services are intended to increase the safety of children and families and promote family stabilization.

Survivor intervention services, individual and group, are designed to maximize safety of the victim (survivor) and their children, strengthen the non-offending parent by providing tools and resources that foster emotional and economic stability, and to promote healing and restoration for the family and its non-violent members.

Offender intervention services, individual and group, are designed to support child safety, healthy parenting, prevent harm, and halt abuse. Offender services will be offered through a subcontract with Glide. Legal Services will be offered through a subcontract with Bay Area Legal Aid.

СРМ	Core Practice Model, a State model which outlines the values, components,
	elements and behavior associated with Child Welfare
CDU	Court Dependency Unit
CPS	Child Protective Services
CWS	Child Welfare System
DV / IPV	Domestic Violence / Intimate Partner Violence
DR	Differential Response or DR is an approach to working with moderate-to-low risk
	families with a substantiated, inconclusive or unfounded CPS allegation – Family
	Resource Center services embrace family support and family preservation values
	and practice principles. Services are prevention orientated and include aftercare
	support. Providers utilize standardized assessments, family engagement
	techniques, evidence-based practice and linkage to community resources.
R.E.D. Teams	Review, Evaluate & Direct. The R.E.D. team is a FCS front-end process for case
	consultation that promotes collaborative decision making in determining next
	steps. The R.E.D. team consultation occurs after the initial ERU investigation.
	Participants include DR Coordination lead agency and/or Family Resource Center
	DR Liaisons.
ERU	Emergency Response Unit
FCS	Family and Children Services
Grantee	La Casa de las Madres (La Casa)
HSA	San Francisco Human Services Agency
IR	Immediate Response
FSU	Family Services Unit
FR	Family Reunification

#### II. Definitions

FM	Family Maintenance
NCFM	Non Court Family Maintenance
PSW	Protective Services Worker
SFBFS	San Francisco Department of Family Benefits and Support
SFHSA	Contracts Administration, Reporting and Billing Online system
CARBON	
STU	Supportive Transition Unit
SOP	Safety Organized Practice
VAWA	Domestic Violence Federal Standards

## **III.** Target Population

Families at risk of or involved in the child welfare system that have been identified experiencing DV/IPV violence (includes victims and offenders).

# **IV. Description of Services** (*During the pandemic services may be offered in person and/or virtual.*)

Comprehensive domestic violence intervention and referral services will be offered to families who are involved with Child Protective Services (CPS) or families who have been referred to HSA's Family and Children's Services (FCS) hotline.

# A. Staffing

La Casa will hire and maintain a total of 2.0 FTE Domestic Violence Specialists (one must be bilingual Spanish Speaking) to provide direct services to FCS and Differential Response referred parents.

# B. Outreach

La Casa will provide DV trainings and educational resources to FCS staff to ensure the agency is equipped to assess risk across all members of the family in a DV context, apply a child-focused lens that dually recognizes protective parenting actions, is aware of DV service options, and is facilitating FCS case plans in conjunction with La Casa to protect children from harm and support the survivor parent on their path to increased health and safety. Grantee will provide Community Education and Outreach Programming has carefully curated training manuals, training modules and handouts and can modify as requested. The Community Education and Volunteer Manager will be responsible for the execution of this program.

# C. Intake & Assessment

The Program Director is responsible to receive and assess incoming DV Referrals, conduct an initial lethality screen to inform, and assign cases to the DVS Specialists and/or Rehabilitation and Restoration Specialist for Offenders.

The Danger Assessment (Jacquelyn C. Campbell, Ph.D., R.N. Copyright, 2003; update 2018; <u>www.dangerassessment.com</u>) will be offered to all referred participants and completed for all participants who agreed to participate in DV Services.

La Casa DVS will assess across the five dimensions that La Casa's services can directly affect: 1) improving safety, 2) reducing isolation, 3) increasing knowledge about the dynamics of domestic violence, 4) strengthening personal agency, and 5) building stability and self-sufficiency.

1. Tier 1 Services are designed to address immediate need with crises intervention

support; participants will complete an initial intake and be orientated to menu of services that they can participate in offered by La Casa or by partner community based agencies.

2. Tier 2 Services are ongoing, individualized with 1-on-1 support and include comprehensive in-depth assessment, case plan development, safety planning and designed to address a higher acuity of need.

## D. Individual and Group Services for Survivors

The goal of family-based interventions is to maximize the safety for each mother and child survivor; to strengthen the non-abusive family unit with resources that foster emotional wellbeing and healthy mother-child bonds; and provide ongoing advocacy to help mothers and children build healthy, independent futures.

Services include individual and group counseling, safety planning, risk assessment, crisis intervention, strengths-based case management, family-based services, economic empowerment, housing stability, legal advocacy, skill-building workshops, and information and referral. The two FCS-Case Managers will be responsible for the development of DV Care plans and all of the requisite direct services, including written assessments, and re-assessments as appropriate, addressing acuity of DV/IPV, risk and safety, impact of DV/IPV on children, and any other concerns as identified.

# E. Individual and Group Services for Offenders

GLIDE's Violence Intervention Programs (VIP) will deliver **Offender Services** — **Individual and Group** to FCS involved/referred families to support child safety, healthy parenting, prevent harm, and halt abuse. In cases where there is a same sex couple or the woman/mother is identified as the primary aggressor, La Casa will refer the individual to GLIDE for offender-focused services.

Intervention and education services will include but are not limited to case management services, 1:1 counseling to supplement group sessions and/or promote responsible parenting skills, monthly skill-building and peer support workshops, and a 24-week father-focused Men- In-Progress: Batter Intervention Program (MIP) for male-identified offenders.

All services for offenders and/or non-offending fathers will be led by facilitators trained within the established curriculum (Duluth), which works to undo the internalized destructive beliefs about what it means to be a man in this society and emphasize strategies to hold the offender accountable for the violence in the relationship, and overseen by Certified BIP Facilitator.

#### F. Resources, Referral and Linkage to Service

La Casa maintains an active referral and partner network of over 40 community based and public agencies. La Casa's Case Managers are well versed in assisting clients with accessing and linking to services, including providing follow-up to ensure participation, that services were received.

# G. Direct Aid / Client Emergency Fund

The **FCS Client Emergency Fund** will be <u>in addition to</u> leveraged direct aid resources from La Casa's broader continuum of DV crisis response and intervention

services and focus on Emergency Housing needs; Relocation & Move-in Expenses; Food & Clothing; Hygiene and basic supplies; and Emergency Transportation needs. Case Managers, under the supervision of the Program Director will manage dissemination of resources including identification of families, their need, and amount provided. When need is identified, staff will assess resources available by adjacent community partners, then utilize La Casa's existing resources: access to short-term Emergency Shelter; significant sources of personal supplies like diapers, toiletries and feminine hygiene products; vouchers that enable clients to access clothing and household items from Community Thrift at no-cost; emergency transportation vouchers; and access to emergency food and grocery supplies. La Casa will draw down these in-kind resources where available for FCS clients and formalize a process for FCS Case Managers to facilitate families to FCS direct aid resources as a last resort, prioritizing immediate needs to prevent parental rights severance, establishing stability second, enabling a safety net third.

#### H. Legal Advice and Counsel

**BayLegal** will provide **legal advice** as needed to all referred non-offending family members (except where professional conflicts, of interest arise) as well as legal counsel, brief services, and/or full-scope representation. Families involved in FCS frequently have multiple legal issues.

The goals of legal services will be to increase family safety and improve family functioning by securing protective orders when necessary; remedying issues before they lead to a dependency case, when possible; keeping the child(ren) in the home; successfully navigating a family through and completing their dependency case; reunifying families; and addressing underlying issues to eliminate barriers to income security, housing stability, access to health care, and educational and employment opportunities.

BayLegal may provide workshops and technical assistance to client communities and other community agencies on family law, interpersonal violence, and juvenile dependency issues, as well as the broad range of related civil legal issues in addition to DV expertise and technical assistance to court appointed dependency attorneys, as

#### V. Location and Time of Services

FCS Case Managers will be located at La Casa's Drop-In Center, unless otherwise negotiated with HSA, available in person and/or virtually Monday through Friday 8:30AM to 5:00PM and assigned a cellphone for enhanced accessibility.

#### VI. Service Objectives (All Objectives are annual unless noted otherwise.)

- A. A minimum of 120 unduplicated participants (survivor and offender) will be served annually and engaged to complete assessments and planning services; counseling, referral to community based services, in-house support groups workshops and will have a case closure assessment. Completed assessments will be provided to assigned PSWs for active cases. Out of 120 unduplicated participants/individuals, GLIDE will provide 1:1 counseling sessions and/or case management services up to 25 unduplicated offenders annually.
- B. Out of all referred FCS clients, serve 60 unduplicated participants (survivors and offenders) annually with peer support groups and/or prevention workshops.

- 1. Out of 60 participants, La Casa de las Madres will serve up to 50 survivors
- 2. Out of 60 participants, Glide will serve up to 10 offenders
  - a. 24-week Batterer's Intervention Program
  - b. Resilient Parenting monthly workshops
- C. **Provide a minimum of 40 unduplicated** survivors with Bay Legal Services annually with legal counsel, advise, short-term and/or full-scope representation, Legal Clinic, problem solving, general guidance.
- D. A minimum of 80% (out of the survivors served by La Casa) will complete a personalized DV safety plan detailing how they will respond to future incidents of DV to ensure the safety of themselves and their children.
- VII. Outcome Objectives (All objectives are annual unless noted otherwise.)
  - A. A minimum of 80% of the parents served after a Tier 2 assessment will demonstrate improved functioning or well-being; improved family functioning will be measured by a standard assessment tool adopted in consultation with FCS.
  - B. **100% of requested formal DV assessments** are completed and provided to FCS within two weeks of engagement with a survivor or offender. In case of non-engagement, La Casa will provide a notice of non-engagement to FCS within two weeks of the referral.
  - C. A minimum of 80% of served DV survivors with identified economic or housing unmet need will demonstrate progress with housing and/or economic development.
  - D. At least 75% of participants engaged in DV services will achieve benchmarks and/or report progress
    - 1. Improving safety
    - 2. Reducing isolation
    - 3. Building knowledge about the dynamics of DV
    - 4. Strengthening personal agency
    - 5. Encouraging stability and self-sufficiency
  - E. At least 80% of DV victims engaged with BayLegal advice or counsel will express
    - 1. satisfaction with services; and BayLegal will analyze case data for the following outcomes: *approval of petitions for protective orders to indicate increase physical safety*
    - 2. favorable outcome in a housing matter, pointing to improved housing stability;
    - 3. strengthened income security, shown by successfully obtaining or maintaining safetynet benefits, overcoming barriers to employment (including immigrant work authorization), and/or protecting consumer rights;
    - 4. resolution of family law and youth justice matters such as custody, visitation, parental rights, and/or family reunification as a measure of improved family function;
    - 5. approval of U and T visa applications and VAWA petitions, reducing the likelihood of separation of mixed-status families

- F. At least 80% of FCS participants referred to GLIDE who regularly and consistently engage in services will:
  - 1. Demonstrate knowledge of different forms of abusive behavior, an understanding of and practice techniques for stopping violence, and awareness of abuse and understanding of its impact on children and others;
  - 2. Exhibit accountability for their violent behavior and not blame the victim, minimize, or justify their violent behavior;
  - 3. Learn effective communication and coping skills, to respond instead of react, and develop effective and healthy parenting skills.

## VIII. Grantee Responsibilities

- **A.** Ensure that all known or suspected instances of child abuse and neglect are reported as required by law. Employees are mandated reporters for suspected child abuse or neglect.
- **B.** Ensure all employees of this grant are TB tested and retain information on tests in their personnel files.
- **C.** Conduct criminal background checks on all employees and shall arrange to receive subsequent criminal notifications if an employee is convicted of a crime during the time of his or her employment.
- **D.** Staff serving clients directly must have at least 40 hours of DV training supervised by an individual who qualifies as a DV counselor, and who has at least one year of experience counseling DV victims (per Evidence Code Section 1037 of State law).
- **E.** Provide culturally and linguistically competent services to meet the diverse needs of San Francisco families. DV services must be provided in English and Spanish.
- **F.** Provide staff with clinical supervision, case consultation and administrative support including regular file reviews.
- **G.** Be familiar with FCS practices and policies such as the Safety Organized Practice DV/IPV Core Practice Model and the California Core Practice model. Information on the CPM can be found here: http://calswec.berkeley.edu/California-child-welfare-core-practice-model.
- **H.** Grantee shall attend all meetings required by FCS, including but not limited to, unit meetings, CFTs, worker orientations, etc.
- **I.** Grantee is responsible for collecting and managing client data in a secure, encrypted database and must be able to accurately report on services provided.
- **J.** Grantee will ensure all confidentiality requirements regarding client information are maintained.
- K. Remain in compliance with all confidentiality and VAWA data confidentiality guidelines

# IX. Reporting Requirements

- **A.** Grantee will provide a quarterly report of activities, referencing the tasks as described in Section VI and VII, the Service and Outcome Objectives. Grantee will enter the quarterly metrics in the CARBON database by the 30<sup>th</sup> of the month following the end of the quarter for the objectives above.
- **B.** Grantee will provide highlights of accomplishments including client vignettes and success stories.
- **C.** Grantee will provide an overview of service delivery, program opportunities and challenges as appropriate.

- **D.** Grantee will maintain a Master Client list of all unduplicated clients referred and served during the specific reporting period. Master Client list will include a summary of specific services offered and/or provided.
- **E.** Grantee will provide an annual report summarizing the contract activities, referencing the tasks as described in Section VI and VII, the Service and Outcome Objectives. This report may substitute for the final quarterly report referenced above. Grantee will enter the annual metrics in CARBON 30 days after the end of the program year.
- **F.** Grantee may be required by the department to produce other ad-hoc reports, including monthly statistical summaries.

## <u>Reports will be submitted</u> <u>electronically to:</u>

Johanna GendelmanVlada GulchinRobin LoveContract ManagerProgram AnalystProgram ManagerJohanna.Gendelman@sfgov.orgVladlena.Gulchin@sfgov.orgRobin.Love@sfgov.org

# X. Monitoring Activities

<u>Program Monitoring:</u> will include review of client eligibility, and back-up documentation for: reporting progress towards meeting service and outcome objectives, staff coverage, including staff training and qualifications, process for orienting families to the program, and a review of any grievance reports. Program monitoring will also include the measures used to protect client information, and the review of survey instruments used to measure client satisfaction. The program monitor may observe the facilities and staff/client interactions to assess service quality.

<u>Fiscal Compliance and Contract Monitoring</u>: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals.

14    Operating Expense    \$251,071    \$251,071    \$251,071    \$753,212      15    Subtotal    \$470,435    \$470,435    \$470,435    \$1,411,304      16    Indirect Percentage (%)    15%    15%    15%    15%      17    Indirect Cost (Line 16 X Line 15)    \$70,565    \$70,565    \$70,565    \$2211,696      18    Capital Expenditure		А	В	С	D	E				
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20      HSA Revenues      \$351,650      \$351,650      \$351,650      \$1,054,950        22      State 1%      \$5,410      \$5,410      \$5,410      \$16,230        23      Federal 34%      \$183,940      \$183,940      \$183,940      \$551,820        24			¢544.000	¢E 44,000	<b>¢</b> E 44,000	¢1 coo 000				
21    General Fund 65%    \$351,650    \$351,650    \$351,650    \$1,054,950      22    State 1%    \$5,410    \$5,410    \$5,410    \$16,230      23    Federal 34%    \$183,940    \$183,940    \$183,940    \$551,820      24			\$041,000	\$ <b>541,000</b>	\$541,000	\$1,623,000				
22    State 1%    \$5,410    \$5,410    \$16,230      23    Federal 34%    \$183,940    \$183,940    \$183,940    \$551,820      24    25    26    27    28    27    28    29    70TAL HSA REVENUES    \$541,000    \$541,000    \$541,000    \$1,623,000    \$30    0    0    \$1,623,000    \$34    29    23    24    23    24    24    24    25    26    26    27    27    27    28    29    27    28    20    20    20    20    20    20    20    20    20    20    20    20    20    21,623,000    \$33    33    33    33    33    333    333    333    333    333    333    333    333    333<	_		\$351.650	\$351 650	\$351 650	\$1.054.950				
23    Federal 34%    \$183,940    \$183,940    \$183,940    \$551,820      24										
25						\$551,820				
26										
27										
28										
29    TOTAL HSA REVENUES    \$541,000    \$541,000    \$1,623,000      30    Other Revenues    0    0    0      31    0    0    0    0    0      32    0    0    0    0    0      33    0    0    0    0    0      34    0    0    0    0    0      35    0    0    0    0    0      36    Total Revenues    \$0    \$0    \$0    \$0      37    Full Time Equivalent (FTE)    0    0    \$0    \$0      39    Prepared by: Cynthia DeCastro    Telephone No.: 415.503.0500    Date 4/30/2021      40    HSA-CO Review Signature:										
30  Other Revenues    31    32    33    34    35    36    Total Revenues    \$0    37    Full Time Equivalent (FTE)    39    Prepared by: Cynthia DeCastro    Telephone No.: 415.503.0500    Date 4/30/2021		TOTAL HSA REVENUES	\$541,000	\$541,000	\$541,000	\$1 623 000				
31  32    32  33    33  34    34  35    35  36    36  Total Revenues    \$0  \$0    37  Full Time Equivalent (FTE)    39  Prepared by: Cynthia DeCastro    40  HSA-CO Review Signature:	-		φυ-1,000	ψ0+1,000	φυτ1,000	ψ1,020,000				
32										
34	_									
35  36  Total Revenues  \$0  \$0    36  Total Revenues  \$0  \$0    37  Full Time Equivalent (FTE)  1  1    39  Prepared by: Cynthia DeCastro  Telephone No.: 415.503.0500  Date 4/30/2021    40  HSA-CO Review Signature:  1	_									
36    Total Revenues    \$0    \$0      37    Full Time Equivalent (FTE)    Image: Compared by: Cynthia DeCastro    Telephone No.: 415.503.0500    Date 4/30/2021      39    Prepared by: Cynthia DeCastro    Telephone No.: 415.503.0500    Date 4/30/2021      40    HSA-CO Review Signature:    Image: Compared by: Cynthia DeCastro    Image: Compared by: Cynthia DeCastro										
37  Full Time Equivalent (FTE)    39  Prepared by: Cynthia DeCastro    40  HSA-CO Review Signature:										
39  Prepared by: Cynthia DeCastro  Telephone No.: 415.503.0500  Date 4/30/2021    40  HSA-CO Review Signature:	36	Total Revenues	\$0			\$0				
40 HSA-CO Review Signature:	37	Full Time Equivalent (FTE)								
<u> </u>	39	Prepared by: Cynthia DeCastro		Telephone No.: 41	5.503.0500	Date 4/30/2021				
41 HSA #1 10/25/201	40	HSA-CO Review Signature:								
	41	HSA #1				10/25/2016				

1	A	В	С	D	E	F	G	H Annerativ D. Denn		
_								Appendix B, Page		
2										
	rogram Name: DV Intervention & Consu	Itation Service	s for Famil	ies Involved v	ith or referre	ed to Family & Child	ren Services			
`	Same as Line 9 on HSA #1)									
6										
7			Salari	es & Benef	its Detail					
8	· · · · · · · · · · · · · · · · · · ·									
9			1			8/1/2021-	7/1/2022-	7/1/2023-		
10				For Year 2 a	and Year 3	6/30/2022	6/30/2023	6/30/2024		
11		Agency 1	otals	HSA Pr	ogram	DHS Program	DHS Program	DHS Program		
		Annual Full		% FTE funded by		Budgeted Salary (as per 'Salary				
		TimeSalary		HSA	Adjusted	calculations - Y1'				
12	POSITION TITLE	for FTE	Total FTE	(Max 100%)	FTE	sheet)	Budgeted Salary	Budgeted Salary		
13 FC	CS Specialist-Case Manager	\$70,720	2.00	100%	2.00	\$114,920	\$141,440	\$141,440		
14 Co	ontracts & Data Manager	\$84,906	1.00	15%	0.15	\$12,736	\$12,736	\$12,736		
15 As	ssociate Program Director - SP	\$90,000	1.00	23%	0.23	\$46,877	\$20,357	\$20,357		
16 Co	ommunity ED and Volunteer Manager	\$67,600	1.00	10%	0.10	\$6,760	\$6,760	\$6,760		
17					-					
18					-					
19					-					
20					-					
21					-					
22					-					
23					-					
24					-					
25					-					
26					-					
27					-					
28					-					
29	50.741.0				-	<b>0</b> 404	<b>0</b> 101	<b></b>		
30 T 31	TOTALS		5.00	148%	2.48	\$181,293	\$181,293	\$181,293		
32 FF	RINGE BENEFIT RATE	21%								
	MPLOYEE FRINGE BENEFITS					\$38,071	\$38,071	\$38,071		
34 35										
	OTAL SALARIES & BENEFITS					\$219,364	\$219,364	\$219,364		
37 HS							,	, .,		

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1	2
2	
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7	
8	
9	
10 11	TOTAL
	TOTAL
12	Term August 1, 2021- June 30, 2024
13	\$397,800
14	\$38,208
15	\$87,591
16	\$20,280
17	\$0
18	\$0
19	\$0
20	\$0
21	\$0
22	\$0
23	\$0
24	\$0
25	\$0
26	\$0
27	\$0
28	\$0
29	\$0
30	\$543,878
31 32	
33	\$114,214
34	ψι 17,217
35	
36	\$658,093
37	10/25/2016

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## Salary Calculations - Year 1

		Months	Adjusted	Annual	Budgeted Y1	]
	FTE	in Y1	FTE	salary	salary	
Case managers	1.00	10.5	0.875	70,720	61,880	<< based on 8/15 start date.
						<< In the process of hiring case
Case managers	1.00	9.0	0.750	70,720		manager.
					114,920	
· · · · · · · · · · · · · · · · · · ·						1
		% billed to FCS	Adjusted	Annual	Budgeted Y1	
	FTE	contract	FTE	salary	salary	
Contracts & Data Manager	1.00	15%	0.15	84,906	12,736	
						<< Greater involvement of
						Associate Program Director in
Associate Program Director - SP	1.00	52%	0.52	90,000	46,877	Year 1 for training + implementation
Community ED and Volunteer Manager	1.00	10%	0.10	67,600	6,760	]
					66,373	]
				Total	181,293	

1      Appendix B. Page 3        2      Appendix B. Page 3        4      Program Name:        5      (Same as Line 9 on HSA #1)        6      7        7      Operating Expense Detail        9      10        11      TOTA        12      Expenditure Category      TERM 6/30/2022        13      Rental of Property		А	В	С	D	E	F	G	Н і	J	К
3      4      Program Name:        3      4      Program Name:      5        5      (Same as Line 9 on HSA #1)      Operating Expense Detail        6      7      7        7      7      7        10      7      7        11      7      7        12      Expenditure Category      TERM      6/30/2022      6/30/2023      6/30/2024        13      Rental of Property		~~~~~		0		<u> </u>	1.1			Page	
4      Program Name:        5      (Same as Line 9 on HSA #1)        6      Operating Expense Detail        7      Operating Expense Detail        8      9        10      TOTA        11      TOTA        12      Expenditure Category      TERM        6/30/2022      6/30/2023      6/30/2024        13      Rental of Property										-	
5      (Same as Line 9 on HSA #1)        6      Operating Expense Detail        7      8        9      10        11      TOTA        12      Expenditure Category      TERM      8/1/2021- 6/30/2022      7/1/2023- 6/30/2023      6/30/2024        13      Rental of Property		Due and Al									
6      Operating Expense Detail        8      9        10      11        11      TOTA        12      Expenditure Category      TERM        13      Rental of Property      6/30/2022      6/30/2023        14      Utilities(Elec, Water, Gas, Phone, Garbage)      \$2,045      \$2,045      \$2,045        15      Office Supplies, Postage      \$7,007      \$7,007      \$21,027        16      Building Maintenance Supplies and Repair											
7      Operating Expense Detail        8      9        10      1        11      TOTA        12      Expenditure Category      TERM        6/30/2022      6/30/2023      6/30/2024        13      Rental of Property		(Same as Line	9 011 NOA #1)								
B      TOTA        11      TOTA        12      Expenditure Category      TERM      8/1/2021- 6/30/2022      7/1/2023- 6/30/2023      6/30/2024        13      Rental of Property	-				Ореі	rating Expen	se D	etail			
10      11      TOTA        11      TOTA      8/1/2021-      7/1/2022-      7/1/2023-        12      Expenditure Category      TERM      6/30/2022      6/30/2023      6/30/2024        13      Rental of Property											
11      TOTA        12      Expenditure Category      TERM      6/30/2022      7/1/2023-      6/30/2024      13        13      Rental of Property		-									
8/1/2021-      7/1/2023-      7/1/2023-        12      Expenditure Category      TERM      6/30/2022      6/30/2023      6/30/2024        13      Rental of Property		-									TOTAL
12      Expenditure Category      TERM      6/30/2022      6/30/2023      6/30/2024        13      Rental of Property	11	-				0 / / / O O O /			= ( , /0.0.0.0		TOTAL
13    Rental of Property      14    Utilities(Elec, Water, Gas, Phone, Garbage)    \$2,045    \$2,045    \$2,045    \$6,134      15    Office Supplies, Postage    \$7,007    \$7,007    \$7,007    \$21,02      16    Building Maintenance Supplies and Repair	12	Expenditure C	ategory		TERM						
14    Utilities(Elec, Water, Gas, Phone, Garbage)    \$2,045    \$2,045    \$2,045    \$6,134      15    Office Supplies, Postage    \$7,007    \$7,007    \$7,007    \$21,02      16    Building Maintenance Supplies and Repair						0/00/2022		0/00/2020	0,00,202	<u> </u>	
15    Office Supplies, Postage    \$7,007    \$7,007    \$7,007    \$21,02      16    Building Maintenance Supplies and Repair			-		-					·	
16      Building Maintenance Supplies and Repair        17      Printing and Reproduction      \$639      \$639      \$639      \$1,917        18      Insurance	14	Utilities(Elec, \	Nater, Gas, Ph	ione, Garbage	e) _	\$2,045		\$2,045	\$2,	045	\$6,134
17    Printing and Reproduction    \$639    \$639    \$639    \$1,917      18    Insurance	15	Office Supplie	s, Postage		-	\$7,007		\$7,007	\$7,	007	\$21,021
18    Insurance	16	Building Maint	enance Supplie	es and Repair	-						
19    Staff Training: Child Welfare Training    \$10,000    \$10,000    \$10,000    \$30,00      20    Staff Travel-(Local & Out of Town)    \$480    \$480    \$480    \$1,440      21    Rental of Equipment	17	Printing and R	eproduction		-	\$639		\$639	\$	639	\$1,917
20    Staff Travel-(Local & Out of Town)    \$480    \$480    \$1,440      21    Rental of Equipment	18	Insurance			_						
21    Rental of Equipment	19	Staff Training:	Child Welfare	Training	-	\$10,000		\$10,000	\$10,	000	\$30,000
22    CONSULTANT/SUBCONTRACTOR DESCRIPTIVE TITLE      23    Contractor Services: Clinical Supervision    \$14,400    \$14,400    \$43,200      BAYLA Legal Support for Adult victims &    \$114,500    \$114,500    \$14,400    \$43,200      24    their children    \$114,500    \$114,500    \$114,500    \$343,500      25    GLIDE-Support for offending parent    \$87,500    \$87,500    \$262,500      26	20	Staff Travel-(L	ocal & Out of 1	Town)	-	\$480		\$480	\$	480	\$1,440
23    Contractor Services: Clinical Supervision    \$14,400    \$14,400    \$43,20      BAYLA Legal Support for Adult victims &    \$114,500    \$114,500    \$114,500    \$343,50      24    their children    \$114,500    \$114,500    \$114,500    \$343,50      25    GLIDE-Support for offending parent    \$87,500    \$87,500    \$262,50      26	21	Rental of Equi	pment		-						
BAYLA Legal Support for Adult victims &    \$114,500    \$114,500    \$343,50      24    their children    \$87,500    \$87,500    \$262,50      25    GLIDE-Support for offending parent    \$87,500    \$87,500    \$262,50      26	22	CONSULTANT/S	UBCONTRACTOR		TITLE						
24    their children    \$114,500    \$114,500    \$343,50      25    GLIDE-Support for offending parent    \$87,500    \$87,500    \$87,500    \$262,50      26	23					\$14,400		\$14,400	\$14,4	400	\$43,200
25    GLIDE-Support for offending parent    \$87,500    \$87,500    \$262,50      26    27    28    0THER    29    27    28    27    28    27    28    27    28    27    28    27    28    27    28    29    27    28    29    27    28    29    29    20    \$12,000    \$12,000    \$36,00    \$31    32    32    33    33    34    34    34    34    34    34    34    34    34    34    34    34    34    34	24		Support for Ad	ult victims &		\$114 500		\$114 500	\$11 <i>1</i>	500	\$3/3 500
26    27      27    28      28    OTHER      29    Direct Client Assistance    \$12,000      30    Program Supplies    \$2,500      31    32    32			rt for offending	parent							
27			it for oneriaing	paron		<b>401,000</b>		<i><b>Q</b>(1),000</i>			<i>\</i>
29    Direct Client Assistance    \$12,000    \$12,000    \$36,00      30    Program Supplies    \$2,500    \$2,500    \$2,500      31											
29      Direct Client Assistance      \$12,000      \$12,000      \$12,000      \$36,00        30      Program Supplies      \$2,500      \$2,500      \$2,500      \$7,500        31	28	OTHER									
30      Program Supplies      \$2,500      \$2,500      \$7,500        31			ssistance			\$12,000		\$12,000	\$12,0	000	\$36,000
32	30	Program Supp	lies					\$2,500			\$7,500
	31										
	32										
	33										
34	34	-									
35      TOTAL OPERATING EXPENSE      \$251,071      \$251,071      \$251,071      \$753	35	TOTAL OPER	ATING EXPEN	ISE	-	\$251,071		\$251,071	\$251,0	071	\$753,212
36	36										
37 HSA #3	37	HSA #3									

	А	В	С	D	E					
1		_	Ŭ	Appendix B, Page						
2										
3	HUMAN SERVICES AGE	ENCY BUDGET S	UMMARY							
4	BY PROGRAM									
5	BAY AREA LEGAL AID Term: July 1, 2021-June 30, 2024									
5	BAT AREA LEGAL AID			Tenn. July 1, 202	1-5une 50, 2024					
6										
7	(Check One) New 🗵 Renewal	Modification								
8	If modification, Effective Date of Mod.	No. of Mod								
	If modification, Effective Date of Mod. Program: <b>DV Intervention &amp; Consultatio</b>	n Services for Fami	lies Involved with	or referred to Fa	mily & Children					
9	Services				-					
10	Budget Reference Page No.(s)									
	Program Term	7/1/2021-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	Total					
12	Expenditures	1/1/2021-0/30/22	111122-0130123	111125-0/50/24	Total					
13	Salaries & Benefits	\$97,802	\$100,736	\$103,758	\$302,296					
-	Operating Expense	\$16,698	\$13,764	\$10,742	\$41,204					
	Subtotal	\$114,500	\$114,500	\$114,500	\$343,500					
16	Indirect Percentage (%)									
17	Indirect Cost (Line 16 X Line 15)									
18	Capital Expenditure									
19	Total Expenditures	\$114,500	\$114,500	\$114,500	\$343,500					
20	HSA Revenues									
21	General Fund	\$114,500	\$114,500	\$114,500	\$343,500					
22										
23										
24										
25 26										
20										
28										
29	TOTAL HSA REVENUES	\$114,500	\$114,500	\$114,500	\$343,500					
30	Other Revenues	<i></i>	\$111,000	÷ i i i,000	<i>40 10,000</i>					
31										
32										
33										
34										
35										
36	Total Revenues	\$0			\$0					
37	Full Time Equivalent (FTE)									
39	Prepared by: Michelle Weger		Telephone No.: 51	0-250-5243	Date 5/3/21					
40	HSA-CO Review Signature:									
41	HSA #1				10/25/2016					

A B C D E F G H Appendix B, Page 2 Appendix B, Page 2 Appendix B, Page 2 Appendix B, Page 2 Salaries & Benefits Detail Salaries & Benefits Detail 7 7 7 7 7 7 7 7 7 7 7 7 7	I										
A    Program Name: DV Intervention & Consultation Services for Families Involved with or referred to Family & Children Services      5    (Same as Line 9 on HSA #1)      6    Salaries & Benefits Detail      7    Salaries & Benefits Detail      8    9      10    Tritication of the services      11    Agency Totals    HSA Program      Agency Totals    HSA Program      DHS Program    DHS Program      11    Annual Full      12    POSITION TITLE      13    Staff Attorney to be hired    \$77,930      14    Image: Salaries    Salaries      15    Image: Salaries    Image: Salaries      16    Image: Salaries    Image: Salaries      17    Image: Salaries    Image: Salaries      18    Image: Salaries    Image: Salaries      18    Image: Salaries    Image: Salaries											
A Program Name: DV Intervention & Consultation Services for Families Involved with or referred to Family & Children Services      Salaries & Benefits Detail      7      7      Salaries & Benefits Detail      7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      10    7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      11    Agency Totals    HSA Program    DHS Program    DHS Program    DHS Program    DHS Program      12    POSITION TITLE    for FTE    FTE    Budgeted Salary    Budgeted Salary    Budgeted Salary    Budgeted Salary    Budgeted Salary    Budgeted Salary    FTE    Image: Salary    1////    Image: Salary    1///    Image: Salary    Image: Salary    1///    Image: Salary    <											
5    (Same as Line 9 on HSA #1)      6    7      7    8      9    10      11    Agency Totals    HSA Program      Manual Full    % FTE      Annual Full    % FTE      TimeSalary    Total      Max 100%)    FTE      Budgeted Salary    Budgeted Salary      Budgeted Salary    Budgeted Salary      12    POSITION TITLE      13    Staff Attorney to be hired    \$77,930      14    10    100%      15    11    11      16    11    11      17    12    12      18    10    10    10      18    10    10    10    10											
Salaries & Benefits Detail      7      8    9      9    10      7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      10    POSITION TITLE    MSR end by Annual Full TimeSalary for FTE    FTE    DHS Program    DHS Program    DHS Program      12    POSITION TITLE    Total for FTE    FTE    Budgeted Salary    Budgeted Salary    Budgeted Salary    Budgeted Salary    Budgeted Salary    POSITION TITLE      13    Staff Attorney to be hired    \$77,930    1.00    100%    1.00    \$77,930    \$80,268    \$82,676    14      14											
Salaries & Benefits Detail      Salaries & Benefits Detail      9    7 <th< td=""><td colspan="11"></td></th<>											
8    9    7/1/2021-6/30/22    7/1/22-6/30/23    7/1/23-6/30/24      11    Agency Totals    HSA Program    DHS Program    0    0    10    11											
9    10      11    Agency Totals    HSA Program    DHS Program    Total    Manual Full    Total    FTE    Budgeted Salary    Staff Attorney to be hired    \$77,930    1.00    100%    1.00    \$77,930    \$80,268    \$82,676    14      14    Intervention											
10      7/1/2021-6/30/22      7/1/22-6/30/23      7/1/23-6/30/24        11      Agency Totals      HSA Program      DHS Program      T/1/23-6/30/24      7/1/23-6/30/24        12      POSITION TITLE      for FTE      FTE      funda by HSA      Adjusted (Max 100%)      FTE      Budgeted Salary      Budgeted Salary      Budgeted Salary      Budgeted Salary      FT/1/23-6/30/24        13      Staff Attorney to be hired      \$77,930      1.00      100%      1.00      \$77,930      \$80,268      \$82,676      14        15      Image: Comparison of the part o											
Index    Agency Totals    HSA Program    DHS Program    DHS Program    DHS Program      12    POSITION TITLE    Annual Full TimeSalary for FTE    Total FTE    % FTE funded by HSA (Max 100%)    Adjusted FTE    Budgeted Salary    Budgeted Salary    Budgeted Salary      13    Staff Attorney to be hired    \$77,930    1.00    100%    1.00    \$77,930    \$80,268    \$82,676      14											
Image: construct of the second sec											
Annual Full TimeSalary for FTEAnnual Full Total for FTEfunded by HSA (Max 100%)Adjusted FTEBudgeted SalaryBudgeted SalaryBudgeted SalaryBudgeted SalaryBudgeted SalaryBudgeted SalaryBudgeted SalaryFT13Staff Attorney to be hired\$77,9301.00100%1.00\$77,930\$80,268\$82,676114 </td <td>TOTAL</td>	TOTAL										
12POSITION TITLETimeSalary for FTETotal FTEHSA (Max 100%)Adjusted FTEBudgeted SalaryBudgeted SalaryBudgeted SalaryBudgeted Salary7/1000000000000000000000000000000000000											
12      POSITION TITLE      for FTE      FTE      (Max 100%)      FTE      Budgeted Salary      Budgeted Salary      Budgeted Salary      T/7        13      Staff Attorney to be hired      \$77,930      1.00      100%      1.00      \$77,930      \$80,268      \$82,676      1        14              1											
14	'1/21 to 6/30/24										
14	\$240,874										
15	<i>ψ</i> 2 <i>+</i> 0,07 <i>+</i>										
16  -  -  -  -    17  -  -  -  -    18  -  -  -  -											
17     18											
18	\$0										
	\$0										
19	\$0										
	\$0										
20	\$0										
21	\$0										
22	\$0										
23	\$0										
24	\$0										
25 -	\$0										
26	\$0										
27	\$0										
	\$0										
29	\$0										
30      TOTALS      \$77,930      1.00      100%      1.00      \$77,930      \$80,268      \$82,676	\$240,874										
31        32      FRINGE BENEFIT RATE        25.50%											
33 EMPLOYEE FRINGE BENEFITS \$19,872 \$19,872 \$20,468 \$21,082	\$61,422										
<u>34</u> 35											
36 TOTAL SALARIES & BENEFITS \$97,802 \$100,736 \$103,758	\$302,296										
37 HSA #2	10/25/2016										

	A	В	С	D	E	F	G	Н	J	К
1								Appendix B, Pa	ige 3	
2										
3	Dragram Nam	o, DV/ Intonion								
4 5	Program Nam (Same as Line	e: DV Interver 9 on HSA #1)								
6		, , , , , , , , , , , , , , , , , , , ,								
7				Оре	rating Expense	se Detail				
8										
9 10										
11										TOTAL
12	Expenditure C	ategory		TERM	7/1/2021-6/30/22	7/1/22	-6/30/23	7/1/23-6/30/24		
13	Rental of Prop	perty			\$7,894		\$7,170	\$4,832	\$	19,896
14	Utilities(Elec, V	Water, Gas, Ph	ione, Garbage	e)	\$1,074		\$976	\$657	\$	2,707
15	Office Supplie	s, Postage			\$2,333	. <u> </u>	\$303	\$204	\$	2,840
16	Building Maint	enance Suppli	es and Repair			. <u> </u>				
17	Printing and R	eproduction			\$108	. <u> </u>	\$98	\$66	\$	272
18	Insurance				\$325	. <u> </u>	\$295	\$199	\$	819
19	Staff Training				\$2,000		\$2,000	\$2,000	\$	6,000
20	Staff Travel-(L	ocal & Out of T	Town)						\$	-
21	Rental of Equi	pment			\$464	. <u> </u>	\$422	\$284	\$	1,170
22	CONSULTANT/S	UBCONTRACTOF	DESCRIPTIVE	TITLE						
23				_				. <u></u>		
24				_						
25 26				_						
27						· · · · · · · · · · · · · · · · · · ·				
28	OTHER									
29	Litigation			_	\$2,500		\$2,500	\$2,500	\$	7,500
30				_						
31				_						
32 33				_						
34				_						
35	TOTAL OPER		ISE		\$16,698		\$13,764	\$10,742	\$	41,204
36										
	HSA #3									