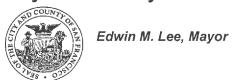
City and County of San Francisco



Human Services Agency

Department of Human Services
Department of Aging and Adult Services

Trent Rhorer, Executive Director

MEMORANDUM

TO: AGING & ADULT SERVICES COMMISSION

THROUGH: SHIREEN MCSPADDEN, EXECUTIVE DIRECTOR

FROM: CINDY KAUFFMAN, DEPUTY DIRECTOR

JOHN TSUTAKAWA, DIRECTOR OF CONTRACTS 🔰 🗸

DATE: JULY 5, 2017

SUBJECT: GRANT RENEWAL: GLIDE FOUNDATION (NON-PROFIT) TO

PROVIDE MEAL SERVICES AND PROGRAM SECURITY FOR DEPARTMENT OF AGING AND ADULT SERVICES CLIENTS

<u>Current</u> <u>Renewal</u> <u>Contingency</u> <u>Total</u>

GRANT TERM: 7/1/14-6/30/17 7/1/17-6/30/18

GRANT AMOUNT: \$4,141,736 \$1,532,326 \$153,233 \$1,685,559

ANNUAL AMOUNT: FY 17/18

\$1,532,326

 County
 State
 Federal
 Contingency
 Total

 FUNDING:
 \$1,532,326
 \$153,233
 \$1,685,559

PERCENTAGE: 100% 100%

The Department of Aging and Adult Services (DAAS) requests authorization to renew the existing grant with Glide Foundation for the period from July 1, 2017 to June 30, 2018 in the amount of \$1,532,326 plus a 10% contingency for a total amount not to exceed \$1,685,559. The purpose of the grant is to provide free meals at Glide Foundation, snack bags for CAAP workfare participants, and program security.

Program	FY 17-18 Amount	# Meals	Cost per meal
Free Meals	\$1,298,348	405,927	\$3.20
Breakfast	\$428,456	155,237	\$2.76
• Lunch/Dinner	\$869,893	250,690	\$3.47
Program Security	179,375	-	-
CAAP Snack Bag	\$54,603	33,468	\$1.63
Total	\$1,532,326	439,395	-

Background

Glide began its hot meals program in 1969, serving one free dinner daily to the city's low income and homeless residents. It expanded its program to serve three hot meals in 1980. Department of Health Services (DHS) first began supporting a small portion of Glide's meals operations in 1981 by paying for meals for its General Assistance clients through the use of meal vouchers. In May 2001, recognizing that most of the people served at Glide were either DHS clients or eligible to be DHS clients, the Department eliminated the use of vouchers and began contributing to the cost of meals up to the contract amount.

In July 1997, DHS added the bag lunch program for work assignment/workfare participants to the Glide contract. In recent years the work schedules for workforce participants have been reduced from full day to 3-4 hours a day. To better meet the revised program needs, the bag lunch will be changed to a nutritious snack bag in FY 2017-18.

With the establishment of the City's new Department on Homelessness and Supportive Housing, Glide's CAAP Snack Program and Free Meals Program were transferred from HSA to DAAS in FY 2016-17.

Services to be Provided

Glide will provide three meals per day, seven days per week, to all low income individuals who attend the 330 Ellis site during the meal service times. Glide will also provide snack bags to the Department's work assignment/work fare participants.

With the large meals program serving more than 33,000 meals per month, along with other programming, Glide's Security Team is responsible for mediation and conflict resolution through the day at the programs' busy location.

Selection

Grantee was selected through Request for Proposals 575 which was competitively bid in March 2014.

Grantee Performance

Fiscal Monitoring

A Citywide Fiscal and Compliance Monitoring site visit was conducted on 2/3/17. There were no significant findings.

Program Monitoring

An annual nutrition program monitoring site visit was conducted on 4/17/17. There were no significant findings.

Funding

Funding for this grant is provided by the City and County General Fund.

ATTACHMENTS

Appendix A – Scope of Services, Free Meals Program

Appendix B – Budget, Free Meals Program

Appendix B-1 – Budget, Program Security

Appendix A-2 – Scope of Services, CAAP Snack Program

Appendix B-2 – Budget, CAAP Snack Program

APPENDIX A

SCOPE OF SERVICES

AGREEMENT BETWEEN THE

DEPARTMENT OF AGING AND ADULT SERVICE-OFFICE ON AGING AND GLIDE FOUNDATION

Effective July 1, 2017 to June 30, 2018

FREE MEALS PROGRAM

I. Purpose

Meals: The overall purpose of this grant is to provide low income clients and those identified by Grantee as its target population to live independently, by promoting better health through improved nutrition, and reduced isolation through accessible and appropriate meal services.

Program Security: With the large meals program serving more than 33,000 meals per month, along with other programming, Glide's Security Team is responsible for mediation and conflict resolution through the day at the programs' busy location.

II. **Target Population**

The Grantee will serve clients who are of low income and in need of a meal as well as individuals who can make use of program internship positions to gain entrance into the workplace.

III. Definitions

Grantee	Glide Foundation/Glide Memorial UMC
CRFC	California Retail Food Code (CRFC) as amended. The meal production kitchen and meal service site must conform to CRFC, a uniform statewide health and sanitation standard for food facilities, found in Section 11370 et seq., California Health and Safety Code. www.cdph.ca.gov/services/Documents/fdbRFC.pdf
Client	Individuals who are of low income and in need of a meal
DAAS	Department of Adult and Aging Services

HACCP Hazard Analysis Critical Control Point. A prevention-based food

safety system focusing on time and temperature control at different

crucial food service system points

Human Services Agency of City and County of San Francisco **HSA**

Low-Income At or below 200% of federal poverty level. This is only to be used by

consumers to self-identify their income status, not to be used as a

means test to qualify for the program.

OOA Office on the Aging

Registered
Dietitian (RD)
Registered
Dietitian
Nutritionist
(RDN)

Registered Dietitian or Registered Dietitian Nutritionist: An individual who shall be both: 1) Qualified as specified in Sections 2585 and 2586, Business and Professions Code, and 2) Registered by the Commission on Dietetic Registration. A Registered Dietitian (R.D.) shall be covered by professional liability insurance either individually (if a consultant) or through Grantee.

SOGI

Sexual Orientation and Gender Identity, a result of *Ordinance No.* 159-16 which amended the San Francisco Administrative Code to require City departments and contractors that provide health care and social services to seek to collect and analyze data concerning the sexual orientation and gender identity of the clients they serve (Chapter 104, Sections 104.1 through 104.9.)

IV. Description of Services

MEALS:

- A. Grantee shall prepare and serve breakfast, lunch, and dinner to clients seven days a week.
- B. Grantee shall ensure that each days' three meals comply with the current Dietary Guidelines for Americans (DGA) and provide 100% Dietary Reference Intakes (DRI) for the predominate demographic characteristics of the population served.

PROGRAM SECURITY:

- C. Grantee shall provide a Security Team that is responsible for mediation and conflict resolution throughout the operations of Glide's meals programs and other activities at Grantee's meal service site.
- D. Grantee shall equip the team with identifying and noticeable uniform apparel to support a noticeable presence while providing service across Glide programs.
- E. Grantee shall train the Security Team to enhance their skills in such areas as harm reduction, deescalation, mental health "first aid", and successful engagement with program clients.

V. Location and Times of Services

Grantee shall prepare and serve meals at the Glide Foundation at 330 Ellis Street, San Francisco, CA.

VI. Grantee Responsibilities:

- A. Grantee shall maintain a safe and sanitary environment for production, assembly, and delivery of all services.
- B. Grantee shall develop and maintain nutrition policies and procedures that are in compliance with and meet the nutrition and food service standards set forth by OOA Policies to ensure the provision of quality meals.
- C. Grantee shall ensure central kitchen (or caterer kitchen) and all congregate meal sites meet the standards described in the most recent California Retail Food Code (CRFC).

- D. Grantee shall ensure a Registered Dietitian or an individual with a valid food safety certification oversees the safety and sanitation components of the program. A HACCP safety and sanitation monitoring for the production kitchen must be conducted on site and documented by a RD based four times per year. Follow-up and in-service training shall be provided, as needed, to bring the program into compliance. The HACCP monitoring reports shall be sent to OOA on a timely basis and no later than once per quarter.
- E. Grantee shall ensure that the Free Meals program menu and a nutrient analysis is approved by a Registered Dietitian and submitted to OOA for review approval in accordance to OOA's nutrition standards. Menu substitutions must be approved by a R.D. and documented.
- F. Grantee shall develop and maintain a current food service policy and procedure manual reflecting its current food service practices.
- G. The daily food service operations must be conducted or supervised by a staff member who demonstrates knowledge of safe food handling practices as they relate to the specified food preparation activities that occur at Glide Foundation's central kitchen.
- H. Food service in-service training will be provided to all food production staff by a Registered Dietitian on a quarterly basis. At least 2 of the training sessions shall include prevention of food borne illness and all food service personnel shall receive the training. Prevention of food borne illness training shall include the principles of HACCP.
- I. Grantee shall ensure prompt repair or remedy of any deficiencies noted by any City department within the time frame required by that department. Minor repairs shall be completed within two weeks of the problem being identified.
- J. Complaints or grievances related to the quality, safety, and sanitation of the meals must be addressed in accordance to DAAS-OOA standards. The grievance process shall follow DAAS's Policy Memorandum No. 33 or its subsequent replacement or update.
- K. Grantee shall provide a safe and welcoming space for meal recipients and other program participants.

VII. Service Objectives

On an annual basis:

- A. A total of 155,237 breakfast meals will be provided.
- B. A total of 250,690 lunches/dinners will be provided.
- C. 25% of clients served will respond to annual survey administered according to DAAS guidelines.

VIII. Outcome Objectives

- A. To provide quality meals that attain a high satisfaction level from participants. At least 85% of consumers will report being satisfied with the meal quality as defined as "Excellent or Good" in the DAAS annual consumer satisfaction survey, with a minimum sample size of the Grantee's average number of meals served daily.
- B. To provide quality services that attain a high satisfaction level from participants. At least 85% of consumers will report being satisfied with the service delivery by staff and/or volunteers, as

defined as "Excellent or Good" in the DAAS annual consumer satisfaction survey, with a minimum sample size of the Grantee's average number of meals served daily.

C. No food-borne illness incidents reported.

IX. Monitoring Requirements

- A. <u>Nutrition Program Monitoring</u>: Program monitoring will include review of kitchen facility and congregate meal sites in accordance with CRFC and DAAS nutrition service standards, policies and procedures. This includes project documentation for the units of service and all reporting, and progress of service and outcome objectives; maintenance of service unit logs; how participant records are collected and maintained; agency and organization standards related to nutrition program operation, current organizational chart in the food service department, grievance policies and procedures, employee resume and credentials, job description, and whether progress notes are maintained according to the OOA nutrition program standards.
- B. Fiscal Compliance and Contract Monitoring: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, and the current board roster and selected board minutes for compliance with the Sunshine Ordinance.

X. Reporting Requirements

A. <u>Monthly Reports.</u> Grantee shall provide the total number of lunches prepared each day; monthly totals and averages; and year-to-date totals. Grantee will enter the monthly metrics in the HSA CARBON database by the 15th of the following month. The service objective per month is as follows:

MEALS: Report the number of breakfasts, lunches and dinners served during the reporting month.

- Breakfast Average about 12,936 meals per month
- Lunch/Dinner –Average about 20,890 meals per month
- B. SECURITY PROGRAM: Report the number of active employees, not counting interns, who make up the Security Team as of the last day of the reporting month.
- C. Grantee will enter the annual Outcome Objective metrics identified in Section VIII of the appendix A in the CARBON database by the 15th of the month following the end of the program year.
- D. Grantee shall provide food safety and sanitation monitoring reports for the central kitchen on a quarterly basis prepared by a Registered Dietitian. Grantee will provide these nutrition monitoring reports to the OOA Nutritionist on a quarterly basis.
- E. <u>Annual Reports.</u> Grantee shall submit the annual actual meal count information (July through June) and an annual client satisfaction report to DAAS-OOA by July 31. Grantee will enter the annual report in the CARBON database.

- F. Grantee shall develop and deliver an annual summary report of SOGI data collected in the year as requested by DAAS. The due date for submitting the annual summary report is July 10th.
- G. Grantee will provide other reports as requested by Nutritionist and/or Contract Manager. The requested reports can be sent via e-mail to the requestor/s. Monthly and Annual Reports will be entered into CARBON system. For assistance with reporting requirements or submission of reports, contact:

Rocio Duenas Contract Manager/HSA P.O. Box 7988 San Francisco, CA 94120 Rocio.Duenas@sfgov.org Linda Lau Lead Nutritionist/OOA 1650 Mission Street, 5th Floor San Francisco, CA 94103 <u>Linda.Lau@sfgov.org</u>

	A	В	С	D E	F
1	BUDGET FORMS		<u> </u>	Appendix B, pg. 1	
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3	HUMAN SERVICES AG			ID ADULT SERVIC	,E9
4		BUDGET PR	OPOSAL FORMS		ļ
5	Grantee's Name: Glide Foundation			Grant Term	
6	(Check One) New Renewal X	Modification			
7	Effective Date of Mod:	No. of Mod:		7/1/17 to 6/30/18	
<u> </u>	Effective Date of Mod.	NO. OI WIOU.		111111 10 6/30/16	
		FREE			
	Program: Enter 1 Prog ONLY (e.g. Cong-ENP,	MEALS/LUNCH &	FREE		Average
8	HDM-ENP, Cong-AWD, or HDM-AWD)	DINNER	MEALS/BREAKFAST	TOTAL	cost/meal
9	Annual #Meals Contracted	250,690	155,237	405,927	
10	Program Term	7/1/17 to 6/30/18	7/1/17 to 6/30/18	7/1/17 to 6/30/18	1
11	DAAS Expenditures				
	-	\$242.607	¢62.756	\$207.452	20.70
12		\$243,697	\$63,756	\$307,453	\$0.76
13		\$547,114	\$325,749	\$872,863	\$2.15
_	Subtotal	\$790,811	\$389,504	\$1,180,316	\$2.91
15	Indirect Percentage (max 10%)	10%	10%	10%	
	Indirect Cost (Line 15 X Line 14, check				
$\overline{}$	Gen.Guidance regarding indirect exclusion)	\$79,081	\$38,951.43	\$118,033	\$0.29
	Capital Expenditure				
	TOTAL DAAS EXPENDITURES	\$869,893	\$428,456	\$1,298,348	\$3.20
19					14.8
20	Non-DAAS Expenditures				
21	Salaries & Benefits	. \$59,295	\$29,647	\$88,942	\$0.22
22	Operating Expense	\$106,232	\$64,176	\$170,408	\$0.42
23		7.00,00			
24		\$165,527	\$93,824	\$259,350	\$0.64
25	TOTAL NOTI-DAAS EXPENDITORES	\$103,327	455,024	\$239,530	\$0.04
	TOTAL DAAS & Non-DAAS				
26	EXPENDITURES	\$1,035,419	\$522,279	\$1,557,698	\$3.84
27					
28	HSA-DAAS Revenues				
29	Meals	\$868,559	\$427,789	\$1,296,348	
	Nutrition Compliance (if your agency is		* .=. (. = =	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
30	requesting funds)	\$1,333	\$667	\$2,000	
31					
32	TOTAL HSA-DAAS REVENUES	\$869,893	\$428,456	\$1,298,348	
	PER MEAL COST, HSA-DAAS	\$3.46	\$2.76	\$3.05	
34	Per MEAL & COMPLIANCE COST	\$3.47	\$2.76	\$3.06	
35	Non-DAAS Revenues				
-	Project Income	I			
	Agency Cash - Fundraising	\$53,333	\$26,667	\$80,000	\$0.20
	Agency In-Kind Volunteer	\$38,827	\$19,413	\$58,240	\$0.14
	Nutrition Compliance Revenues	400,021	\$13,410	400,2210	Ψ0.14
40	Training Tomphanes Neverlags				
	TOTAL NON HSA-DAAS REVENUES	\$92,160	\$46,080	\$138,240	
42	PER MEAL COST, NON HSA-DAAS	\$0.37	\$0.30	\$0.34	
43	TOTAL REVENUES	\$962,053	\$474,536	\$1,436,588	
	PER MEAL COST, TOTAL	\$3.84	\$3.06	\$3.54	
7**	I EN WILL GOOT, TOTAL	φ3.04	φ3.00	\$5.04	
45	Full Time Equivalent (FTE)				
47	Prepared by: Dewey Singh, Staff Accour	ntant	Phone No.: 415-674-6058	8 Date 6/19/17	
		ROIT .			
	HSA-CO Review Signature:		Dat	e:	
49	HSA #1	Form Rev. 12/22/16			

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Amount Full Total Deck Control Con			_							O manimum in the contract of t	11-17-11-11-11-11-11-11-11-11-11-11-11-1	10.0	
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12 Dr. Wing Chung - Chef			├-							·		 	
13 James Samagana - Shift Leader			-							23		 	
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15 Leon Thomas III - Steward			_										
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42	40												
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FRINGE BENEFIT RATE 28.0%	-	TOTAL NON-DAAS	22	542 218	2100%	28%	215%			\$46.324	\$23.162		\$69.486
## DOTAL Non-DAAS SALARIES & BENEFITS \$ 151,821 \$ 151,82	20		Ť				_1070		. 8	,			
55 TOTAL Non-DAAS SALARIES & BENEFITS \$ 694,039 \$ 559,295 \$29,647 \$88,942 57 TOTAL DAAS & Non-DAAS SALARIES & \$ 1,490,986 \$ 1,490,986 \$ 302,992 \$93,403 \$396,395	51	FRINGE BENEFIT RATE		28.0%					- 18				
TOTAL Non-DAAS SALARIES & BENEFITS \$ 694,039 \$ \$59,295 \$ \$29,647 \$ \$88,942 \$ 50		EMPLOYEE FRINGE BENEFITS	\$	151,821						\$12,971	\$6,485		\$19,456
TOTAL DAAS & Non-DAAS SALARIES & \$ 1,490,986 \$ 1,490,986 \$ 302,992 \$ 93,403 \$ \$396,395	22								- 8				
TOTAL DAAS & Non-DAAS SALARIES & \$ 1,490,986 \$ 1,490,986 \$ 302,992 \$ 93,403 \$ \$396,395													
TOTAL DAAS & Non-DAAS SALARIES & \$ 1,490,986 \$ 1,490,986 \$ 302,992 \$ 93,403 \$ 396,395		TOTAL Non-DAAS SALARIES & BENEFITS	\$	694,039						\$59,295	\$29,647		\$88,942
57 BENEFITS \$ 1,490,986 \$ 1,490,986 \$ 302,992 \$ 93,403 \$ \$396,395	$\overline{}$	TOTAL DAAC & Now DAAC CALADIES S	_	-	\$1000000000000000000000000000000000000		*****************	10,000,000,000,000	300000000000000000000000000000000000000				
				1 400 000						6202 000	¢n2 402		\$300 305
30 RSA # 2 Form Rev. 12/22/16	$\overline{}$		_							3 9302,992	\$93,403		4030,020
	58	HSA #2	For	n Rev. 12/22	/16								

	A B C D	E	F	G	Н
1	Grantee's Name. Glide Foundation				Appendix B, page 3
2	Program Name;			Date:	6/19/2017
3	FREE MEALS/LUNCH & DINNER	4: F F	5.4.11		
4	i Ope	rating Expense I			
6		Free Meals/ Lunch & Dinner	Free Meals/ Breakfast		TOTAL
7	H.S.A-DAAS Annual #Meals Contracted:		155,237		405,927
8		7/1/17 to 6/30/18	7/1/17 to 6/3D/18		7/1/17 to 6/30/18
9	Rental of Property	\$3,381	\$1,691		\$5,072
	Utilities(Elec, Water, Gas, Phone, Scavenger)	40,001	41,1001		4010.2
11					
12	•				
	Building Maintenance Supplies and Repair FOOD COSTS				
14	ug digete en elle eller	\$501,379	\$299,608		\$800,987
	Cong Food Svc Supplies per meal \$ 0.13	\$32,590	\$20,181		\$52,771
	HDM Food Svc Supplies per meal \$ -	402,000	Ψ20, 10 T		402,771
17					
	' 				
	CONSULTANT/SUBCONTRACTOR Descriptive Title	المحمدا	ال مما	1	
-	Registered Dietitian	\$1,333	\$667		\$2,000
20					
21	OTHER COSTS:				
22	Insurance				
	Staff Training & Travel				
	Rental of Equipment	\$2,367	\$1,183		\$3,550
	Garbage	\$3,869	\$1,321		\$5,190
	Information Technology	\$333	\$167		\$500
	Repair/Maintenance	\$1,167	\$584		\$1,751
	Food Storage/Refrigeration	\$695	\$347		\$1,042
29					
30	TOTAL DAAS OPERATING EXPENSE	\$547,114	\$325,749		\$872,863
32	Non-DAAS				TOTAL
33	Expenditure Category				
34	Rental of Property				
35	Utilities(Elec, Water, Gas, Phone, Scavenger)				
	Office Supplies, Postage				
37	Building Maintenance Supplies and Repair				
	FOOD COSTS				
-	Raw Food per meal \$ 0.37	\$92,755	\$57,438		\$150,193
	Cong Food Svc Supplies per meal	,			•
	HDM Food Svc Supplies per meal \$ -				F)
	Catered Meals per meal \$ -				
43	CONSULTANT/SUBCONTRACTOR Descriptive Title				
	Registered Dietitian				
45	Registered District				
46	OTHER COSTS:				
47	Insurance				
48	Staff Training & Travel				
49	Rental of Equipment				
	Equipment	\$913	\$457		\$1,370
	Garbage	\$800	\$400		\$1,200
52	Information Technology	\$1,333	\$667		\$2,000
53	Occupancy	\$10,430	\$5,215		\$15,645
54					
56	TOTAL Non-DAAS OPERATING EXPENSE	\$106,232	\$64,176	li	\$170,408
56 57	TOTAL Non-DAAS OPERATING EXPENSE TOTAL DAAS & Non-DAAS OPERATING EXPENSE	\$106,232 \$653,346	\$64,176		\$170,408 \$1,043,271

	A	В		С	D	E
1					Appendix B-1, Pag	
2					Document Date: 6	3/19/17
3	HUMAN SERVICES AGE	NCY BUDGET	SHMMA	7BA		
4	TIOMAN OLIVIOLO AGE	BY PROG				
5	Name	-			Term	
6	Glide Foundation				7/1/17-6/30/18	
7	(Check One) New 🗌 Renewal 🔀	Modification				
8	If modification, Effective Date of Mod.	No. of Mod.				
9	Program: Community Safety & Training (F	Program Security)				·
10	 Budget Reference Page No.(s)					TOTAL
11	Program Term				7/1/17-6/30/18	7/1/17-6/30/18
12	Expenditures					
13	Salaries & Benefits				\$163,068	\$163,068
14	Operating Expense				\$0	\$0
					\$163,068	\$163,068
16	Indirect Percentage (%)				10%	10%
17	Indirect Cost (Line 16 X Line 15)				\$16,307	\$16,307
18	Capital Expenditure				\$0	\$0
19	Total Expenditures				\$179,375	\$179,375
20	HSA Revenues					
21						
22	HSA				\$179,375	\$179,375
23	NEW AWARD TOTAL			· · · · · · · · · · · · · · · · · · ·	, ,	
24			1			
25						
26						
27						
28						
29	TOTAL HSA REVENUES				\$179,375	\$179,375
30	Other Revenues					
31						
32						
33			1			
34						
35			+	•		
36	Total Revenues		ļ			
37	Full Time Equivalent (FTE)					
39	Prepared by: Lillian Mark, CST Manager		Telepho	one No.: 41	5-674-6021	Date 1/6/17
40	HSA-CO Review Signature:				-	
41	HSA #1					11/15/2007

- 1	A	В	С	D	E	F	G	H Appendix B-1, Page	1
2								Document Date: 6/	
3									
4 5	Program: Community Safety & Training (Program Security) (Same as Line 9 on HSA #1)								
6	(Came as 2,110 o sir ris. (11 r)								
7			Salario	es & Ber	nefits Deta	ail			
8									
9									
10 11	ļ	Agency	Totals	For HSA	A Program	or DHS Progra	or DHS Progra	For DHS Program	TOTAL
		Annual Full							
12	POSITION TITLE	TimeSalary for FTE	Total % FTE	% FTE	Adjusted FTE	Budgeted Salary	Budgeted Salary	Budgeted Salary 7/1/17-6/30/18	7/1/17-6/30/18
13	Community and Safety Training Assistant Manager (Ray Wh	\$52,000	100%	26%	26%			\$13,338	\$13,338
14	Shift Lead (Steve Virgin)	\$43,680	100%	50%	50%			\$21,840	\$21,840
15	Shift Lead (Lisa Pelletier-Ross)	\$39,521	100%	50%	50%			\$19,761	\$19,761
16	Security Monitor (Darius Kittles)	\$32,802	100%	50%	50%			\$16,401	\$16,401
17	Security Monitor (Jerome Reed)	\$32,802	100%	50%	50%			\$16,401	\$16,401
18	Security Monitor (Iris Butler)	\$34,320	100%	50%	50%			\$17,160	\$17,160
19	Security Monitor (Ricky Wong)	\$34,321	100%	32%	32%			\$10,774	\$10,774
20	Security Monitor (LaTanya Simmons)	\$32,802	100%	32%	32%			\$10,287	\$10,287
21									
22									
23									
24									
25									
26									
27 28	TOTALS	\$302,248	8.00	3.40	3.40			\$125,961	\$125,961
29	FRINGE BENEFIT RATE	30%							
30	EMPLOYEE FRINGE BENEFITS	\$90,674						\$37,107	\$37,107
31 32									
	TOTAL SALARIES & BENEFITS	\$392,922						\$163,068	\$163,068
34	HSA #2								11/15/2007

APPENDIX A-2

SCOPE OF SERVICES

AGREEMENT BETWEEN THE

DEPARTMENT OF AGING AND ADULT SERVICE-OFFICE ON AGING AND GLIDE FOUNDATION

Effective July 1, 2017 to June 30, 2018

CAAP SNACK PROGRAM

I. Purpose

The overall purpose of this grant is to provide a supplemental nutritious and CRFC (California Retail Food Code) compliant bag of snacks to County Adult Assistance Programs Workfare participants when performing Workfare duties.

II. Target Population

The Grantee will serve CAAP Workfare participants and other eligible clients who are performing their assigned duties.

III. Definitions

Definitions	
Grantee	Glide Foundation/Glide Memorial UMC
CAAP	County Adult Assistance Programs. Consists of the following four programs: Personal Assistance Employment Services (PAES), Supplemental Security Income Pending (SSIP), Cash Assistance Linked to Medi-Cal (CALM), and General Assistance (GA)
CNC	The Care Not Cash is a program for homeless CAAP clients. Under CNC, homeless CAAP clients are offered housing or shelter and meals as a portion of their cash benefit package.
CRFC	California Retail Food Code establishes uniform health and sanitation standards for retail food facilities for regulation by the State Department of Public Health, and requires local health agencies to enforce these provisions.
Client	CAAP Workfare participants
DAAS	Department of Adult and Aging Services
HACCP	Hazard Analysis Critical Control Point. A prevention-based food safety system focusing on time and temperature control at different crucial food service system points
HSA	Human Services Agency of City and County of San Francisco
OOA	Office on the Aging

Registered Dietitian (RD) Registered Dietitian Nutritionist (RDN) Registered Dietitian or Registered Dietitian Nutritionist: An individual who shall be both: 1) Qualified as specified in Sections 2585 and 2586, Business and Professions Code, and 2) Registered by the Commission on Dietetic Registration. A Registered Dietitian (R.D.) shall be covered by professional liability insurance either individually (if a consultant) or through Grantee.

SOGI

Sexual Orientation and Gender Identity, a result of *Ordinance No. 159-16* which amended the San Francisco Administrative Code to require City departments and contractors that provide health care and social services to seek to collect and analyze data concerning the sexual orientation and gender identity of the clients they serve *(Chapter 104, Sections 104.1 through 104.9.)*

IV. Description of Services

- A. Grantee shall prepare and provide a snack to clients six days a week from Monday to Saturday, excluding the holidays as indicated in the DAAS approved Site Chart.
- B. Grantee shall package the snack in bulk according to the client count approved by CAAP and provide a total of 33,468 snacks annually for CAAP clients scheduled for a particular Workfare shift.
- C. Grantee shall include in one CAAP snack a minimum of three items, ensure that the components of the snack provide a minimum of 200 calories, and include the following:
 - a. A whole piece of fresh fruit that provides at least one serving for an adult
 - b. A protein source providing at least 4g of protein; protein can be animal or plant based and one or a mix of two items
 - c. A 16 oz. bottle of water

V. Location and Times of Services

Grantee shall prepare meals at Glide Foundation's central kitchen at 330 Ellis Street, San Francisco, CA and shall have the lunch ready for pick up by the Workfare agency representatives between the hours of 7:00 a.m. and 9:00 a.m. Monday through Saturday excluding holidays as indicated in the DAAS approved Site Chart.

VI. Grantee Responsibilities

- A. Grantee shall maintain a safe and sanitary environment for production, assembly, and delivery of all services.
- B. Grantee shall develop and maintain nutrition policies and procedures that are in compliance with and meet the nutrition and food service standards set forth by OOA policies to ensure the provision of quality snacks.
- C. Grantee shall ensure the central kitchen (or caterer kitchen) meets the standards described in the most recent California Retail Food Code (CRFC).
- D. Grantee shall ensure a Registered Dietitian or an individual with a valid food safety certification oversees the safety and sanitation components of the program. A HACCP safety and sanitation monitoring for the production kitchen must be conducted on site and documented by a RD quarterly/four times per year. Follow-up and in-service training shall be

- provided, as needed, to bring the program into compliance. The HACCP monitoring reports shall be sent to OOA on a timely basis and no later than once per quarter. The preparation, packing and picking up of the snack bag lunch shall also be monitored. The monitoring of the snack bag production can be conducted by a food safety manager.
- E. Grantee shall ensure that the cycle menu and a nutrient analysis is approved by a Registered Dietitian and submitted to OOA for review approval in accordance to OOA's nutrition standards.
- F. Grantee shall develop and maintain a current food service policy and procedure manual reflecting its current food service practices.
- G. The daily food service operations must be conducted or supervised by a staff member that demonstrates knowledge of safe food handling practices as they relate to the specified food preparation activities that occur at Glide Foundation's central kitchen.
- H. In accordance to OOA's nutrition standards, menu substitutions must be approved by a R.D. and documented.
- I. Food service in-service training will be provided to all food production staff by a Registered Dietitian on a quarterly basis. At least 2 of the training sessions shall include prevention of food borne illness and all food service personnel shall receive the training. Prevention of food borne illness training shall include the principles of HACCP.
- J. Grantee shall ensure prompt repair or remedy of any deficiencies noted by any City department within the time frame required by that department. Minor repairs shall be completed within two weeks of the problem being identified.
- K. Grantee shall coordinate with CAAP Workfare staff to ensure snacks delivered for service meet food safety standards.
- L. Grantee shall ensure mandatory enforcement of tuberculosis (TB) screening rules for all production kitchen staff members.
- M. Grantee shall ensure timely communications with CAAP Workfare agency staff regarding Glide's most recent written client input, complaint and grievance policies and procedures relevant to CAAP snacks.
- N. Complaints or grievances related to the quality, safety, and sanitation of the meals must be addressed within two workings days after receipt of the verbal or written complaints from CAAP Workfare clients and Workfare agency staff members. The grievance process shall follow DAAS's Policy Memorandum No. 33 or its subsequent replacement or update.

VII. Service and Outcome Objectives

- A. A total of 33,468 snacks will be provided annually.
- B. No food-borne illness incidents reported.

VIII. Monitoring Requirements

A. <u>Nutrition Program Monitoring</u>: Program monitoring will include review of kitchen facility and congregate meal sites in accordance with CRFC and DAAS nutrition service standards,

policies and procedures. This includes project documentation for the units of service and all reporting, and progress of service and outcome objectives; maintenance of service unit logs; how participant records are collected and maintained; agency and organization standards related to nutrition program operation, current organizational chart in the food service department, grievance policies and procedures, employee resume and credentials, job description, and whether progress notes are maintained according to the OOA nutrition program standards.

B. Fiscal Compliance and Contract Monitoring: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, and the current board roster and selected board minutes for compliance with the Sunshine Ordinance.

IX. Reporting Requirements

- A. Monthly Reports. Grantee shall provide the total number of snacks prepared each day; monthly totals and averages; and year-to-date totals. Grantee will enter the monthly metrics in the HSA CARBON database by the 15th of the following month. The service objective per month is 2,789 snack bags.
- B. Grantee will enter the annual Outcome Objective metrics identified in Section VII of the appendix A in the CARBON database by the 15th of the month following the end of the program year.
- C. Grantee shall provide food safety and sanitation monitoring reports for the central kitchen on a quarterly basis prepared by a registered dietitian; food safety and sanitation monitoring of the preparation, packing and storage of the snack bags shall also be conducted on a quarterly basis and may be performed by a Food Safety Manager. Grantee will provide these nutrition monitoring reports to the OOA nutritionist on a quarterly basis.
- D. <u>Annual Reports.</u> Grantee shall submit the annual actual meal count information (July through June) and an annual client satisfaction report to DAAS-OOA by July 31. Grantee will enter the annual report in the CARBON database.
- E. Grantee shall develop and deliver an annual summary report of SOGI data collected in the year as requested by DAAS. The due date for submitting the annual summary report is July 10th.
- F. Grantee will provide other reports as requested by Nutritionist and/or Contract Manager. The requested reports can be sent via e-mail to the requestor/s. Monthly and Annual Reports will be entered into CARBON system. For assistance with reporting requirements or submission of reports, contact:

Rocio Duenas Contract Manager/HSA P.O. Box 7988 San Francisco, CA 94120 Rocio.Duenas@sfgov.org Linda Lau Lead Nutritionist/OOA 1650 Mission Street, 5th Floor San Francisco, CA 94103 <u>Linda.Lau@sfgov.org</u>

	1	<u> </u>			T =	
	A	В	С	D	E	F
1	BUDGET FORMS			D	Appendix B-2, pg. 1	
2				Document Date	: 5/24/2017	I
3	HUMAN SERVICES AG	SENCY - DEPAR	RTMENT OF	AGING AND	ADULT SERVICE	S
4	1	BUDGET	PROPOSAL	FORMS		
_	Grantee's Name: Glide Foundation				Grant Term	1
5					Giant Term	1
6	(Check One) New 🗌 Renewal <u>X</u>	Modification	—			
7	Effective Date of Mod:	No. of Mod:			7/1/17 to 6/30/18	
		CAAP Snack		I		Average
8	Program:	Prog	CAAP	CAAP	TOTAL	cost/meal
9	Annual #Meals Contracted	33,468			33,468	1
H	Program Term	7/1/17 to 6/30/18			7/1/17 to 6/30/18	
		771717 10 0/30/10			771717 10 0730710	
11	DAAS Expenditures				ļ	
12	Salaries & Benefits	\$16,213			\$16,213	\$0.48
	Operating Expense	\$33,426			\$33,426	\$1.00
14	Subtotal	\$49,639			\$49,639	\$1.48
15	Indirect Percentage (max 10%)	10%			10%	
	Indirect Cost (Line 15 X Line 14, check					
16	Gen.Guidance regarding indirect exclusion)	\$4,964			\$4,964_	\$0.15
17	Capital Expenditure					
18	TOTAL DAAS EXPENDITURES	\$54,603			\$54,603	\$1.63
19						
20	Non-DAAS Expenditures					
-	Salaries & Benefits					
22	Operating Expense					
	Capital Expenditure					
_	TOTAL Non-DAAS EXPENDITURES					
25	TOTAL NOII-DAAS EXPENDITORES					
	TOTAL DAAS & Non-DAAS					
26	EXPENDITURES	\$54,603			\$54,603	\$1.63
21						
28	HSA-DAAS Revenues					
29	Meals	\$54,603			\$54,603	
	Nutrition Compliance (if your agency is	` '				
30	requesting funds)					
31	requeeting randey				1	
	requesting randey					
32	requesting runary					
32 33	Toquosting randoy					
33	TOTAL HSA-DAAS REVENUES	\$54,603			\$54,603	
33 34	TOTAL HSA-DAAS REVENUES					
33 34 35	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS	\$1.63			\$1.63	
33 34 35	TOTAL HSA-DAAS REVENUES					
33 34 35 36	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST	\$1.63			\$1.63	
33 34 35 36 37	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues	\$1.63			\$1.63	
33 34 35 36 37 38	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income	\$1.63			\$1.63	
33 34 35 36 37 38 39	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising	\$1.63			\$1.63	
33 34 35 36 37 38 39 40	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer	\$1.63			\$1.63	
33 34 35 36 37 38 39 40	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42 43	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42 43	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42 43 44	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42 43 44 45	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS TOTAL REVENUES	\$1.63 \$1.63 \$54,603			\$1.63 \$1.63 \$54,603	
33 34 35 36 37 38 39 40 41 42 43 44 45	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS	\$1.63			\$1.63	
33 34 35 36 37 38 39 40 41 42 43 44 45 46	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS TOTAL REVENUES	\$1.63 \$1.63 \$54,603			\$1.63 \$1.63 \$54,603	
33 34 35 36 37 38 39 40 41 42 43 44 45 46 47	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS TOTAL REVENUES PER MEAL COST, TOTAL Full Time Equivalent (FTE)	\$1.63 \$1.63 \$54,603 \$1.63	Phone No.: 411	5.674.6058	\$1.63 \$1.63 \$54,603 \$1.63	
33 34 35 36 37 38 39 40 41 42 43 44 45 46 47	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS TOTAL REVENUES PER MEAL COST, TOTAL	\$1.63 \$1.63 \$54,603 \$1.63	Phone No.: 415		\$1.63 \$1.63 \$54,603 \$1.63 Date: 5/24/17	
33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 49	TOTAL HSA-DAAS REVENUES PER MEAL COST, HSA-DAAS Per MEAL & COMPLIANCE COST Non-DAAS Revenues Project Income Agency Cash - Fundraising Agency In-Kind Volunteer Nutrition Compliance Revenues TOTAL NON HSA-DAAS REVENUES PER MEAL COST, NON HSA-DAAS TOTAL REVENUES PER MEAL COST, TOTAL Full Time Equivalent (FTE)	\$1.63 \$1.63 \$54,603 \$1.63	Phone No.: 418		\$1.63 \$1.63 \$54,603 \$1.63	

	A	В	С	D	E F	G	Н	1	J
1	Grantee's Name, Glide Foundation			a				Appendix B-2,	
2	Program Name:							Date:	5/24/2017
3	CAAP								
4			Calari	oc 9 Don	efits Detai				TOTAL
5	}		Saları	es & Dell	ents Detai				TOTAL
8	H.S.A-DAAS	Agency T	atolo	I	S Nutrition	7/1/17 to 6/30/18			7/1/17 to 6/30/18
6	III.S.A-DAAS	Agency 1	Jais	FOI DAA	S Nutrition	17 17 10 0130/10		Russian filter susta	77 17 10 0/00/10
		Annual Full							
		TimeSalary	Total	% Nutr	Adjusted	Budgeted	Budgeted	Budgeted	Budgeted
9	POSITION TITLE and NAME	for FTE	% FTE	Prog (b)	Nutr FTE	Salary	Salary	Salary	Salary
10	Pantry Chef - Edwin Jucutan	\$31,200	100%	40%	40.0%	\$12,666			\$12,666
11									
12									
13									
14									
15									
16									
17									
18									
19	TOTALS	\$ 31,200	100%			\$12,666			\$12,666
20									
21	FRINGE BENEFIT RATE	28.0%							
22	EMPLOYEE FRINGE BENEFITS	\$ 8,736				\$3,547			\$3,547
23					*				
	TOTAL DAAS SALARIES &					1			
25	BENEFITS	\$ 39,936				\$16,213	·		\$16,213
25 20 21		Ψ 03,300	<u>[0, 100, 100, 000, 000, 000, 000, 000, 0</u>	<u> </u>		7.0,2.0			, , , , , , , , , , , , , , , , , , ,
	Non - DAAS	Ageney T	otals	Eoi DA	AS Meal				TOTAL
-		Annual Full		888688888888888888888888888888888888888		8			
		TimeSalary	Total %	% Nutr	Adjusted	Budgeted	Budgeted	Budgeted	Budgeted
29	POSITION TITLE and NAME	for FTE	FTE (a)	Prog (b)	Nutr FTE	Salary	Salary	Salary	Salary
30									
31									
32		-							
33									
34		1				8			
$\overline{}$						<u> </u>			
35						8			
36	<u> </u>					3			
37		1			133				
38									
39									
39 40									
-									
40									
40 41									
40 41 42 43									
40 41 42 43 44									
40 41 42 43 44 45									
40 41 42 43 44 45 46									
40 41 42 43 44 45 46 47	TOTAL NON-DAAS	\$ -							
40 41 42 43 44 45 46 47	TOTAL NON-DAAS FRINGE BENEFIT RATE	\$ -							
40 41 42 43 44 45 46 47 49 50	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS								
40 41 42 43 44 45 46 47 40 49	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS	28.0%							
40 41 42 43 44 45 46 47 49 50	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS TOTAL Non-DAAS SALARIES &	\$ -							
40 41 42 43 44 45 46 47 49 50	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS TOTAL Non-DAAS SALARIES & BENEFITS	28.0%							
40 41 42 43 44 45 46 47 49 50 51 53 54	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS TOTAL Non-DAAS SALARIES & BENEFITS TOTAL DAAS & Non-DAAS SALARIES	\$ -							
40 41 42 43 44 45 46 47 49 50 50 53 54 55	FRINGE BENEFIT RATE EMPLOYEE FRINGE BENEFITS TOTAL Non-DAAS SALARIES & BENEFITS	\$ -				\$16,213			\$16,213

	A B C D	Е	F I	G	Н
1	Grantee's Name: Glide Foundation				Appendix B-2, page
2	Program Name:			Date:	5/24/2017
3	CAAP		Defail		
4	Оре	rating Expense I	Jetan		
7	H.S.A-DAAS Annual #Meals Contracted:	33,468			TOTAL
8	Expenditure Category Term:	7/1/17 to 6/30/18			7/1/17 to 6/30/18
9	Rental of Property				
10	Utilities(Elec, Water, Gas, Phone, Scavenger)				
11	Office Supplies, Postage				
12	Building Maintenance Supplies and Repair				
13	FOOD COSTS				
14	Raw Food per meal \$ 0.86	\$28,782	[\$28,782
15	Food Svc Supplies per meal \$ 0.05	\$1,673			\$1,673
16	Food Svc Supplies per meal \$ -				
17	Catered Meals per meal \$ -				
18	CONSULTANT/SUBCONTRACTOR Descriptive Title				
-	Registered Dietitian	\$270			\$270
20					
	OTHER COSTS:		ıII.		
21	OTHER COSTS:	¢2.700			\$2,700
	Kitchen Supplies Staff Training & Travel	\$2,700			\$2,700
	Rental of Equipment				
25	Garbage		l		
-	Information Technology				
	Repair/Maintenance				
	Food Storage				
$\overline{}$	Occupancy				
30	TOTAL DAAS OPERATING EXPENSE	\$33,426			\$33,426
=	Non-DAAS	*,	II		TOTAL
-	Expenditure Category				101712
	Rental of Property				
	Utilities(Elec, Water, Gas, Phone, Scavenger)				
	Office Supplies, Postage				
	Building Maintenance Supplies and Repair				
-	FOOD COSTS				
-	Raw Food per meal \$ -				
	Cong Food Svc Supplies per meal \$ -				
	HDM Food Svc Supplies per meal \$ -				
	Catered Meals per meal \$ -				
	CONSULTANT/SUBCONTRACTOR Descriptive Title				
	Registered Dietitian				
45	registered brothlan				
	OTHER COSTS:				
47	Kitchen Supplies				
48	С				
49	Rental of Equipment				
	Equipment		<u>_</u>		
	Garbage				
	Information Technology				
	Occupancy				
54	<u> </u>				
56	TOTAL Non-DAAS OPERATING EXPENSE				
	TOTAL DAAS & Non-DAAS OPERATING EXPENSE	\$33,426			\$33,426
63	HSA #3 Form Rev. 12/22/16				