# City and County of San Francisco

Edwin M. Lee, Mayor

**Human Services Agency** 

Department of Human Services Department of Aging and Adult Services

Trent Rhorer, Executive Director

# **MEMORANDUM**

TO:	AGING & ADULT SERVICES COMMISSION							
THROUGH:	SHIREEN MCSPADDEN, EXECUTIVE DIRECTOR							
FROM:	CINDY KAUFFMAN, DEPUTY DIRECTOR JOHN TSUTAKAWA, DIRECTOR OF CONTRACTS _) 4 ]							
DATE:	OCTOBER	OCTOBER 4, 2017						
SUBJECT:	(NON-PRO	<b>GRANT MODIFICATION: COMMUNITY LIVING CAMPAIGN</b> (NON-PROFIT) FOR AGING AND DISABILITY FRIENDLY COMMUNITY (ADFC) PROJECT						
GRANT TERM:	<u>Current</u> 7/1/16- 6/30/18	<u>Modification</u> 7/1/16- 6/30/18	<u>Revised</u> 7/1/16- 6/30/18	<u>Contingency</u>	<u>Total</u>			
GRANT AMOUNT:	\$202,000	\$45,000	\$247,000	\$24,700	\$271,700			
ANNUAL AMOUNT:	<u>FY 16/17</u> \$101,000	<u>FY17/18</u> \$146,000						
FUNDING SOURCE: FUNDING: PERCENTAGE:	<u>County</u> \$247,000 100%	<u>State</u> \$0 0%	<u>Federal</u> \$0 0%	Contingency \$24,700	<u>Total</u> \$271,700 100%			

The Department of Aging and Adult Services requests authorization to modify the existing grant agreement with Community Living Campaign (CLC) for the time period beginning July 1, 2016 and ending June 30, 2018, in the amount of \$45,000 plus a 10% contingency for a total not to exceed amount of \$271,700. The purpose of this modification is to start two new Community Connector Programs for older adults and adults with disabilities in the south west section of the City, District 7; the Merced Extension Triangle METNA Community Connectors and the Miraloma Park Community Connectors.

## Background

The Cayuga Community Connector program was first funded by DAAS through CLC in 2014. The Cayuga Community Connectors (CCC) was founded by a retired community activist who

realized that neighborhood volunteers and social gatherings in homes or at the local church could provide community for older adults in a neighborhood without a traditional senior center. Since its inception, CCC has grown, won a National Innovative Aging Award and inspired other neighborhoods to adopt the connector precepts.

The new METNA and Miraloma Park networks are being actively mentored by CLC and CCC. Funding for the networks comes through the District 7 Participatory Budgeting process. The budgeting process invites community members to help decide how to spend part of the public budget. The essence of the Participatory Budget process is to improve the quality of neighborhoods and involve as many community members as possible, regardless of age, race, and socio-economic background.

## Services to be Provided

In both the METNA and Miraloma Park Community Connectors program, a local resident will serve as a paid Community Connector. With the support of advisors who are long-time neighborhood residents, they help develop and guide the Community Connector project. Neighborhood volunteers receive training in promoting healthy aging, isolation prevention, elder abuse awareness, and understanding the process of aging. Volunteers will also learn about the continuum of care and services/support available to help individuals remain contributing members of their neighborhood. Project activities will include Always Active senior exercise classes, emergency preparedness training, potlucks, and other neighborhood social and educational gatherings. Neighborhood volunteers will participate in mutual help and support services such as being walking partners, or visits to homebound neighbors.

The Community Connectors program approach offers older adults and people with disabilities the opportunity to share their wisdom and strengths with others, to make new friends, and to build a network of neighborhood supports.

For more specific information regarding the services to be provided, please refer to the attached Appendices A.

## Selection

Grantee was selected through NOFA (Notice of Funding Availability) #618, which was issued in October 2014.

Cayuga Community Connectors was monitored in February of 2017 and was found to be in compliance to its contract.

## Funding

Funding for this grant modification is provided entirely by the City and County General Fund as a result of the addback budget process for FY 2017-18.

# Attachments

Appendix A-1 – Services to be Provided Appendix B-1 – Budget

Appendix A-2 – Services to be Provided Appendix B-2 – Budget

#### APPENDIX A-1 – SERVICES TO BE PROVIDED Community Living Campaign Age and Disability Friendly Community: Miraloma Park Community Connectors July 1, 2017 – June 30, 2018

#### I. Purpose

The purpose of this grant is to build an Aging and Disability Friendly Community through a neighborhood service model. The Miraloma Park Community Connectors will employ an intergenerational model to identify older adults and people with disabilities in need of assistance encourage neighbors to help each other, promote socialization, and offer the programs and activities needed to ensure that older and disabled neighbors feel valued, connected, and have the support they need to age in their own homes. This is a new approach that is specific to a particular neighborhood wherein community activists are highly motivated to pursue this cost-effective method for mutual help services.

#### II. Definitions

Adult with Disability	Person 18 years of age or older living with a disability.
DAAS	Department of Aging and Adult Services
Frail	An older individual is determined to be functionally impaired because the individual either: (a) Is unable to perform at least two activities of daily living, including but not limited to bathing, toileting, dressing, feeding, breathing, transferring, and mobility and associated tasks, without substantial human assistance, including verbal reminding, physical cueing, or supervision. (b) Due to a cognitive or other mental impairment, requires substantial supervision because the older individual behaves in a manner that poses a serious health or safety hazard to themselves or to others.
Grantee	Community Living Campaign
HSA	Human Services Agency of the City and County of San Francisco
Intergenerational Model	Intergenerational activities are defined as activities that join children, youth, and older adults together in a structured, supervised activity.
Minority	An ethnic person of color who is any of the following: a) Black – a person having origins in any of the Black racial groups of Africa, b) Hispanic – a person of Mexican, Puerto Rican, Cuban, Central or South American, or other Spanish or Portuguese culture or origin regardless of race, c) Asian/Pacific Islander – a person whose origins are from India, Pakistan or Bangladesh, Japan, China, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Samoa, Guam, or the United States Territories of the Pacific including the Northern Marianas, d) American Indian/Alaskan Native – an American Indian, Eskimo, Aleut, or Native Hawaiian. Source: California Code of Regulation Sec. 7130.
Miraloma Park	A neighborhood within Supervisory District 7 bounded by Portola Drive, O'Shaughnessy Boulevard, Stillings Ave., Melrose Ave, Dalewood Way, Juanita Way, and Miraloma Drive.

Mutual Help Services	A service by which neighborhood resident volunteers are selected and trained to identify older adults in the community in need of help so they may live independently in their own homes. Volunteers (many of which are retirees) use their existing skills in social worker, health care worker, and other helping professions to aid others in need of supportive services.
Senior	A person who is 60 years of age or older
SOGI	Sexual Orientation and Gender Identity, a result of Ordinance No. 159-16 which amended the San Francisco Administrative Code to require City departments and contractors that provide health care and social services to seek to collect and analyze data concerning the sexual orientation and gender identity of the clients they serve (Chapter 104, Sections 104.1 through 104.9.)

## III. Eligibility for Services

## 1) Resident of San Francisco

## 2) Senior or Adult with Disability

#### **IV.** Target Population

Services should target clients who are members of one or more of the following target groups that have been identified as demonstrating the greatest economic and social need. In particular

- Low-income
- Non or limited–English speaking
- Minority
- Frail
- Lesbian/Gay/Bisexual/Transgender

For this particular grant, the following target population is included:

• Residents of Miraloma Park neighborhood of San Francisco

#### V. Description of Services

The Miraloma Park Community Connector ("MPCC") approach is based on a strong group of volunteer advisors who are long-time residents, and experienced in coordinating activities within the neighborhood. To best serve the needs of the community, the MPCC has taken an intergenerational approach, which strengthens the fabric of the community by providing social opportunities and offering older adults and adults with disabilities opportunities to share their wisdom and strengths with the rest of the neighborhood. Program model will include:

- Local Community Connector. A local resident will serve as a paid Community Connector for the MPCC. She will work part-time (8 hours per week will be supported by this grant) as the point person in developing and guiding the project, with input from participants and an advisory board of long-time residents.
- Healthy Aging Activities. Healthy aging activities to support aging in place are particularly popular in this neighborhood. MPCC will support Always Active senior exercise classes,

classes on health topics such as fall prevention, diabetes, and brain fitness, as well as other healthy aging activities.

- **Community Center Without Walls.** MPCC will offer additional activities to create a stronger sense of community, encourage socialization, and reduce isolation. These may include computer classes, emergency preparedness trainings, potlucks, and other neighborhood social gatherings. These activities will take place at a local church and in neighbor's homes and gardens.
- Neighborhood-Driven Approach. Ongoing neighborhood feedback will ensure activities and programs meet neighbors' needs. MPCC will maintain a database of participants and neighborhood volunteers to track this information.
- **Neighbors Helping Neighbors.** The neighborhood's intergenerational approach provides everyone with a chance to support each other. MPCC will encourage younger, more ablebodied residents to befriend older, frailer residents to provide help and companionship.
- Volunteer Training. Neighborhood volunteers will receive training in best practices for promoting healthy aging, and available services/support for individuals to remain as contributing members of their neighborhood.
- **Outreach.** MPCC will use a variety of methods to include a range of neighbors that reflect the diversity of the neighborhood, including providing informational materials in appropriate languages.
- Maintain Database of Participants. Including contact information, support needs, and volunteer activities

#### V. Location and Time of Services

Services will be provided throughout the service target area (Miraloma Park neighborhood) at locations including churches, parks, member homes, and other public/private space as available.

Dates and times of specific services are to be determined, but will include weekdays, weekends, and evenings as best fit consumer needs.

#### VI. Service Objectives

During the terms of the grant, the Grantee will provide the following annual service objectives:

•	<b>Identification of Consumers Involved in Community Con</b> One Unit = One Consumer	<b>nection S</b> Units:	
•	<b>Recruitment of Neighborhood Volunteers:</b> One Unit = One Volunteer	Units:	15
•	<b>Community Connection Activities and Services:</b> One Unit = One Hour	Units:	80
•	<b>Neighborhood Outreach Activities:</b> One Unit = One Hour	Units:	40

• Volunteer Training Activities: One Unit = One Hour

Units: 10

• At least 35% of Consumers will respond to the annual consumer satisfaction survey.

## VII. Outcome Objectives

At least 85% of program participants will report that they would recommend joining MPCC to a friend.

At least 85% of Consumers who participate in exercise classes will report that they feel healthier.

At least 85% of participants will report that the activities and events they attended made them feel more connected to their community.

#### VIII. Reporting and Other Requirements

Grantee will provide various reports during the term of the grant agreement.

- A. The grantee will enroll the clients into the CA-GetCare database (https://ca.getcare.com/caprovider/), and enter all required data.
- B. The grantee will enter into the CA-GetCare Service Unit section all the units of service by the 5th working day of the month for the preceding month.
- C. Monthly reports must be entered into the Contracts Administration, Reporting, and Billing Online (CARBON) system regarding the following:

1. Number of unduplicated consumers served during the month.

D. Grantee will provide an annual report summarizing the contract activities, referencing the tasks as described in Section VI & VII - Service and Outcome Objectives. This report will also include accomplishments and challenges encountered by the Grantee. Grantee will enter the annual metrics in the CARBON database by the 15th of the month following the end of the program year on an annual basis:

1. The percentages of consumers responding to the annual consumer satisfaction survey have been satisfied with the service and find it beneficial to them.

- E. Grantee shall issue a Fiscal Closeout Report at the end of the fiscal year. The report is due to HSA no later than July 31 each grant year. This report must be submitted to the CARBON system.
- F. Grantee will provide an annual consumer satisfaction survey report to OOA by March 15 each grant year.
- G. Grantee shall develop and deliver ad hoc reports as requested by HSA.
- H. Grantee is required to attend all mandatory trainings and/or meetings.

- I. Grantee shall develop and deliver an annual summary report of SOGI data collected in the year as requested by HSA. The due date for submitting the annual summary report is July 10<sup>th</sup>.
- J. Apart from reports requested to be sent via e-mail to the Program Analyst and/or Contract Manager, all other reports should be sent to the following addresses:

Linda Murley, Program Analyst DAAS, Office on the Aging PO Box 7988 San Francisco, CA 94120 Email: linda.murley@sfgov.org

Richard Sin, Contract Manager Human Services Agency PO Box 7988 San Francisco, CA 94120 Email: richard.y.sin@sfgov.org

## IX. Monitoring Activities

- A. <u>Program Monitoring</u>: Program monitoring will include review of the participants' record entered into the CA-GetCare database, compliance with specific program standards or requirements as stated in the OOA program standards; client eligibility and targeted mandates, back up documentation for the units of service and all reporting, and progress of service and outcome objectives; how participant records are collected and maintained; reporting performance including monthly service unit reports on CA-GetCare, maintenance of service unit logs; agency and organization standards, which include current organizational chart, evidence of provision of training to staff regarding the Elder Abuse Reporting; program operation, which includes a review of a written policies and procedures manual of all OOA-funded programs, written project income policies if applicable, grievance procedure posted in the center/office, and also given to the consumers who are homebound, hours of operation are current according to the site chart; a board of directors list and whether services are provided appropriately according to Sections VI and VII.
- B. <u>Fiscal Compliance and Contract Monitoring</u>: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, the current board roster and selected board minutes for compliance with the Sunshine Ordinance, and HIPAA compliance.

#### APPENDIX A-2 – SERVICES TO BE PROVIDED Community Living Campaign Age and Disability Friendly Community: Merced Extension Triangle Community Connectors July 1, 2017 – June 30, 2018

## I. Purpose

The purpose of this grant is to build an Aging and Disability Friendly Community through a neighborhood service model. The Merced Extension Triangle Community Connectors (METCC) will employ an intergenerational model to identify older adults and people with disabilities in need of assistance encourage neighbors to help each other, promote socialization, and offer the programs and activities needed to ensure that older and disabled neighbors feel valued, connected, and have the support they need to age in their own homes. This is a new approach that is specific to a particular neighborhood wherein community activists are highly motivated to pursue this cost-effective method for mutual help services.

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Minority	An ethnic person of color who is any of the following: a) Black – a person having origins in any of the Black racial groups of Africa, b) Hispanic – a person of Mexican, Puerto Rican, Cuban, Central or South American, or other Spanish or Portuguese culture or origin regardless of race, c) Asian/Pacific Islander – a person whose origins are from India, Pakistan or Bangladesh, Japan, China, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Samoa, Guam, or the United States Territories of the Pacific including the Northern Marianas, d) American Indian/Alaskan Native – an American Indian, Eskimo, Aleut, or Native Hawaiian. Source: California Code of Regulation Sec. 7130.
Merced Extension Triangle	A neighborhood within Supervisory District 7 bounded by Junipero Serra Boulevard, Highway 280, and Brotherhood Way

Mutual Help Services	A service by which neighborhood resident volunteers are selected and trained to identify older adults in the community in need of help so they may live independently in their own homes. Volunteers (many of which are retirees) use their existing skills in social worker, health care worker, and other helping professions to aid others in need of supportive services.
Senior	A person who is 60 years of age or older
SOGI	Sexual Orientation and Gender Identity, a result of Ordinance No. 159-16 which amended the San Francisco Administrative Code to require City departments and contractors that provide health care and social services to seek to collect and analyze data concerning the sexual orientation and gender identity of the clients they serve (Chapter 104, Sections 104.1 through 104.9.)

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Services should target clients who are members of one or more of the following target groups that have been identified as demonstrating the greatest economic and social need. In particular:

- Low-income
- Non or limited-English speaking
- Minority
- Frail
- Lesbian/Gay/Bisexual/Transgender

For this particular grant, the following target population is included:

• Residents of Merced Extension Triangle neighborhood of San Francisco

#### IV. Description of Services

The Merced Extension Triangle Community Connector ("METCC") approach is based on a strong group of volunteer advisors who are long-time residents, and experienced in coordinating activities within the neighborhood. To best serve the needs of the community, the METCC has taken an intergenerational approach, which strengthens the fabric of the community by providing social opportunities and offering older adults and adults with disabilities opportunities to share their wisdom and strengths with the rest of the neighborhood. Program model will include:

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- Maintain Database of Participants. Including contact information, support needs, and volunteer activities

#### V. Location and Time of Services

Services will be provided throughout the service target area (Merced Extension Triangle neighborhood) at locations including churches, parks, member homes, and other public/private space as available.

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٠	Identification of Consumers Involved in Community Connection Services:							
	One Unit = One Consumer	Units:	30					
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	One Unit = One Volunteer	Units:						
•	Community Connection Activities and Services:							
	One Unit = One Hour	Units:	90					
•	Neighborhood Outreach Activities:							
	One Unit = One Hour	Units:						
•	Volunteer Training Activities:							
	One Unit = One Hour	Units:						

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- B. <u>Fiscal Compliance and Contract Monitoring</u>: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, the current board roster and selected board minutes for compliance with the Sunshine Ordinance, and HIPAA compliance.

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1				Appendix B-1, Pag	je 1
2					
3	HUMAN SERVICES AGE				
4		BY PROGR	AM		
5	Miraloma Park Community Connectors			July 1, 2017 to Jur	ne 30, 2018
6					
7	(Check One) New 🗌 Renewal	Modificationx			
8	If modification, Effective Date of Mod.	No. of Mod.			
q	Program: Miraloma Park Community Conn	lectors			
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	Budget Reference Page No.(s)				
	Program Term	7/1/17- 6/30/18			Total
12	Expenditures	0 405			ድር ነ
	Salaries & Benefits	\$9,165 \$10,420			\$9, <sup>-</sup> \$10,4
	Operating Expense Subtotal	\$19,585			\$10,5 \$19,5
	Indirect Percentage (%)	15%			ψιο,ς
	Indirect Cost (Line 16 X Line 15)	\$2,938			\$2,5
	Capital Expenditure	\$0			ψ2,
	Total Expenditures	\$22,523			\$22,
20	HSA Revenues				
21	General Fund	\$20,000			\$20,
22					-
23					
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26					
27					<u></u>
28					
	TOTAL HSA REVENUES	\$20,000			\$20,
30	Other Revenues				
31	Orante 9 Naishbarbard Depations	\$2,523			
32 33	Grants & Neighborhood Donations	φ2,525			
34					
35					
~	Total Revenues	\$22,523			\$22,
37	Full Time Equivalent (FTE)				
	Prepared by: Kate Kuckro		Telephone No.: 4	15-821-1003, x102 I	Date: 9/13/17
40	HSA-CO Review Signature:			_	
	HSA #1				11/15/

	A	В	С	D	E	F	G	н	
1							·	Appendix B-1, Pa	ge 2
2									
3	Program Name: Miraloma Park Co	mmunity Conr	nectors						
5	(Same as Line 9 on HSA #1)								
6.									
7			Salari	es & Be	nefits Det	ail			
8									
9 10						7/1/17- 6/30/18			
11		Agency 1	lotais	For HS	A Program		For DHS Program	For DHS Program	TOTAL
		Annual Full				1			
12	POSITION TITLE	TimeSalary for FTE	Total % FTE	% FTE	Adjusted FTE	Budgeted Salary	Budgeted Salary	Budgeted Salary	7/1/17 to 6/30/18
13	Community Connector	\$48,880	15%	100%	15.00%	\$7,332			\$7,332
14	Community Connector	\$40,000	1070	10070	10.0070				
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30	TOTALS		0.15	1.00	0.15	\$7,332			\$7,332
31		L		1.00	0.10	<u> </u>			
32	FRINGE BENEFIT RATE	0.25			les control es	l	1		
33	EMPLOYEE FRINGE BENEFITS		and the		1 Billion L	\$1,833			\$1,833
34 35									
	TOTAL SALARIES & BENEFITS					\$9,165			\$9,165
	HSA #2				1		1	·	11/15/2007
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1								Арр	endix B-1,	Page 3	
2											
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		9 on HSA #		inity conne	0.015						
6			.,								
7				Оре	rating Exp	ense Do	etail				
8											
9 10											
11											TOTAL
12 Exper	diture Ca	tegory		TERM	7/1/17-6/30	/18	-			\$	
13 Renta	of Prope	erty			\$2,0	00				\$	2,000.0
14 Utilitie	s(Elec, W	/ater, Gas, F	Phone, Scav	enger)						\$	-
15 Office	Supplies,	, Postage								\$	-
16 Buildii	g Mainte	nance Supp	lies and Rep	pair						\$	
17 Printir	g and Re	production			\$5	00				\$	500.
18 Insura	nce							<u> </u>		\$	-
19 Staff	raining									\$	-
20 Staff	ravel-(Lo	cal & Out of	f Town)							\$	-
21 Renta	of Equip	ment								\$	
22 CONSI	LTANT/SU	BCONTRACTO	OR DESCRIPT	VE TITLE							
23 Alway					\$3,1	20				\$	3,120.
24 Progra	im Suppo	ort			\$3,5	00				\$	3,500.
25				_						\$	-
26										\$	-
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	OPERA	TING EXPE	NSF		\$10,4	20					\$10,4
36											
	•										44/45/0
37 HSA #	3		<u> </u>								11/15/20

	Α	В	С	D	E
1				Appendix B-2, Page	9 1
3	HUMAN SERVICES AG				
4		BY PROGR	AM		
5	Merced Extension Triangle Community C	connectors		July 1, 2017 to June	e 30, 2018
6					
7	(Check One) New 🖂 Renewal	Modification x			
8	If modification, Effective Date of Mod.	No. of Mod.			
9	Program: Merced Extension Triangle Col	mmunity Connectors			
10	Budget Reference Page No.(s)				
	Program Term	7/1/17 - 6/30/18			Total
12	Expenditures				
13	Salaries & Benefits	\$12,220			\$12,220
14	Operating Expense	\$11,610			\$11,610
	Subtotal	\$23,830			\$23,830
16	Indirect Percentage (%)	15%			\$0
	Indirect Cost (Line 16 X Line 15)	\$3,575			\$3,575
	Capital Expenditure	\$0			\$0
	Total Expenditures	\$27,405			\$27,405
20	HSA Revenues				
21	General Fund	\$25,000			\$25,000
22					
23					
24					
25					
26					
27					
28					
29	TOTAL HSA REVENUES	\$25,000			\$25,000
30					
31	1				
32	Grants & Neighborhood Donations	\$2,405			
33					
34					
35					
36	Total Revenues	\$27,405			\$27,405
37	Full Time Equivalent (FTE)				
39	Prepared by: Kate Kuckro		Telephone No.:	415-821-1003, x102 E	Date: 9/13/17
40	HSA-CO Review Signature:				
	HSA #1				11/15/200

1       2         3       4         4       Program Name: Merced Extension Triangle Community Connectors         5       (Same as Line 9 on HSA #1)         6       7         7       Salaries & Benefits Detail	
3       4       Program Name: Merced Extension Triangle Community Connectors         5       (Same as Line 9 on HSA #1)         6       7         7       Salaries & Benefits Detail	oram TOTAI
A Program Name: Merced Extension Triangle Community Connectors     (Same as Line 9 on HSA #1)     Salaries & Benefits Detail	oram TOTAI
5       (Same as Line 9 on HSA #1)         6       6         7       Salaries & Benefits Detail	oram TOTAI
7 Salaries & Benefits Detail	oram TOTAI
	oram TOTAI
	oram TOTAL
	gram TOTAL
9	oram TOTAL
10         7/1/17 - 6/30/18           11         Agency Totals         For HSA Program         For DHS Program For DHS Pr	
11 Agency Totals For HSA Program For DHS Progr	grann roma
TimeSalary Total % Adjusted	
12 POSITION TITLE for FTE FTE % FTE FTE Budgeted Salary Budgeted S	alary 7/1/17 to 6/30/18
13 Community Connector \$48,880 20% 100% 20.00% \$9,776	\$9,776
14	
15	
16	
18	
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24	
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26	
27	
28	
29	
30 TOTALS 0.20 1.00 0.20 \$9,776	\$9,776
32 FRINGE BENEFIT RATE 0.25	
33 EMPLOYEE FRINGE BENEFITS \$2,444	\$2,444
34 35	
36 TOTAL SALARIES & BENEFITS \$12,220	\$12,220
37 HSA #2	11/15/2007

	A B	С	D	E	F	G	H I	J	К
1							Appendix B-2,	Page 3	
2									
4	Program Name: Merced Extensio	n Trianc	ale Comm	unity Conne	ectors				
5	Program Name: Merced Extension Triangle Community Connectors (Same as Line 9 on HSA #1)								
6			_		_				
7	Operating Expense Detail								
8									
9 10									
11									TOTAL
12	Expenditure Category		TERM	7/1/17 - 6/3	0/18			\$	
13	Rental of Property			\$2,	000			\$	2,000.00
14	Utilities(Elec, Water, Gas, Phone,	, Scaver	nger)					\$	
	Office Supplies, Postage							\$	-
	Building Maintenance Supplies ar	nd Repa	air					\$	-
	Printing and Reproduction			\$	600			\$	600.00
	Insurance							\$	-
	1							\$	_
	Staff Training	- \						<del>*</del>	
	Staff Travel-(Local & Out of Towr	1)						\$	
	CONSULTANT/SUBCONTRACTOR DES	SCRIPTIV	E TITLE	<b>*</b> 2	100			\$	3,120.00
	Always Active Trainers				<u>120</u> 290			<del>\$</del>	4,290.00
24 25	Program Support			<u>ידש</u>				<del>*</del>	-
25								\$	-
27								\$	
	OTHER								
					600			\$	600.00
30	Program Supplies			\$1,	000			\$	1,000.00
31								\$	
32									
33 34									
<u> </u>	TOTAL OPERATING EXPENSE			\$11	610				\$11,610
	1			ψιτ <sub>ι</sub>	010 _				<u> </u>
36	1								141451000
37	HSA #3								11/15/200