

# STATE OF CALIFORNIA—HEALTH AND HUMAN SERVICES AGENCY DEPARTMENT OF SOCIAL SERVICES

EDMUND G. BROWN JR. GOVERNOR

744 P Street • Sacramento, CA 95814 • www.cdss.ca.gov

November 9, 2016

Mr. Trent Rhorer, Executive Director San Francisco City and County Department of Human Services P.O. Box 7988 San Francisco, CA 94120

Dear Mr. Rhorer:

This letter is to inform you that the San Francisco County Refugee Services Plan Update covering the period of October 1, 2016 through September 30, 2017, has been reviewed and certified by the California Department of Social Services, Refugee Programs Bureau. A copy of the plan is enclosed for your reference.

We value your commitment in assisting refugees to become self-sufficient and thank you for your continued support. Any questions regarding this matter may be directed to Mr. Brian Tam, Section Chief, at (916) 653-1172 or Brian.Tam@dss.ca.gov.

Sincerely,

SYSVANH KABKEO, Chief Refugee Programs Branch

Enclosure

c: Eva Iraheta, County Refugee Coordinator

# City and County of San Francisco

# COUNTY REFUGEE SERVICES ANNUAL PLAN UPDATE

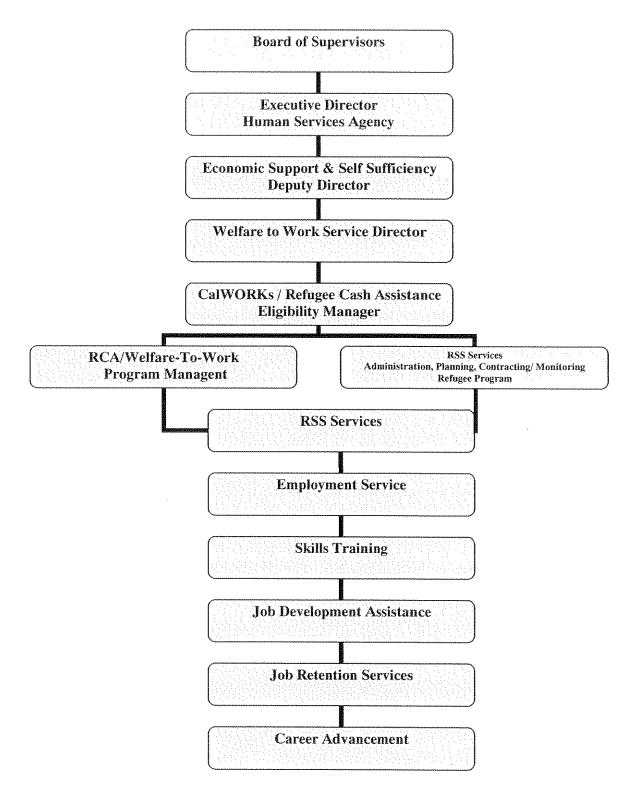
Federal Fiscal Year 2016 - 2017

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### I. COUNTY REFUGEE PROGRAM ADMINISTRATION

## City and County of San Francisco



### II. DESCRIPTION OF THE COUNTY'S REFUGEE PROGRAMS

### A. Funding Sources

The federal fiscal year (FFY 2016-17) formula Refugee Social Services (RSS) allocation funds for the City and County of San Francisco is \$70,176

Refugee Social Services FUNDING SUMMARY	RSS	Percent
Employment Services	\$39,298	56%
Language Assistance Services	*	
Work-Related Acculturation	***************************************	
Job Readiness		
Job Development Assistance		
Job Retention		
Career Advancement		
Skills Training	\$20,352	29%
Internship/work experience		
Language Assistance Services		
Work-Related Acculturation		
Job Readiness		
Job Development Assistance		
Job Retention		
Career Advancement		
Subtotal	\$59,650	85%
County Administration	\$ 10,526	15%
TOTAL FFY 2016-17 RSS ALLOCATION	\$70,176	100%

Fifty-eight percent of the federal fiscal year (FFY 2016-17) formula Targeted Assistance (TA) allocation funds for the City and County of San Francisco is \$61,577.

Targeted Assistance FUNDING SUMMARY (58%)	TA	Percent
Employment Services	\$15,560	25%
Language Assistance Services		
Work-Related Acculturation		
Job Readiness		
Job Development Assistance		
Job Retention		
Career Advancement		
Skills Training	\$7,780	13%
Internship/work experience	, , , , , , , , , , , , , , , , , , ,	
Language Assistance Services		
Work-Related Acculturation		
Job Readiness		
Job Development Assistance		
Job Retention		
Career Advancement		:
Non-Employment Services	\$29,000	47%
Outreach Services		
Subtotal	\$52,340	85%
County Administration	\$9,237	15%
58% FFY 2016-17 TA ALLOCATION	\$61,577	100%

**Note:** Due to potential budget shortfalls at the federal level, allocation amounts represent 58% of the total award. The remaining 42% of funding will be received later in the FFY (subject to availability of federal funds).

The FFY 2016-17 Services to Older Refugees (SOR) Set-Aside Funding for the City and County of San Francisco is \$2,111

Services to Older Refugees (SOR) Set-Aside		Percent
FUNDING SUMMARY		
Case Management/Linking/ Referrals	\$2,111	100%
Total	\$2,111	100%

### **B.** General Program Description

The Refugee Social Services (RSS) funds will be used to assist 15 refugees and asylees receiving Refugee Cash Assistance (RCA) to achieve economic self-sufficiency. Services using RSS funds are offered to RCA clients for 60 months maximum. The funds will support services that will aid refugees in obtaining and maintaining employment, developing work related skills, and earning a wage with benefits where possible. Refugee women will have equal opportunity to participate in all employment services.

The employment services funds will be used to provide Skills Training and English Language Training (ELT) to enable refugees to obtain jobs and attain economic self-sufficiency as soon as possible. A concurrent job readiness / job search activity is embedded in the ELT program as part of the program's work-first model.

Any funds that may be unspent from previous years, as well as any new receipt of refugee funds for the period covered by the County Plan, will be used to increase employment services of the various program components of the County Plan.

After 8 - 12 months, eligible refugees are currently sent to the county Adult Assistance Programs (CAAP), which is funded through the general fund and consists of four independent programs:

- 1. Personal Assisted Employment Services (PAES)
- 2. Cash Assistance Linked to Medi-Cal
- 3. Supplemental Security Income Pending
- 4. General Assistance

CAAP applicants who are determined eligible for benefits have the option of selecting the PAES program.

Services to PAES participants:

- 1. Provide behavioral health assessment, brief counseling and referrals to community resources, and linkages to PAES counseling services.
- 2. Facilitate and build peer support to work with clients to strengthen existing coping skills, build and maintain morale, support positive decision-making, reinforce self-esteem, and maintain client engagement.

- 3. Facilitate soft skills and psycho-educational groups to support movement towards self-sufficiency and stability addressing real life situations. Examples of topics include workplace competency, communication skills, problem-solving, values clarification, self-esteem and motivation, frustration tolerance, responsibility, and anger management.
- 4. Provide pre-vocational On-the-Job assessment to determine whether a client is ready to comply with and benefit from vocational training and/or employment support. Evaluate basic workplace skills such as punctuality, following directions, work with others, and task completion.
- 5. Assist clients to participate in employment services to the full extent of their abilities to enable them to obtain unsubsidized employment and move towards self-sufficiency

In order to capture data on refugees who may have obtained employment after receiving employment services funded with refugee funding, San Francisco County will provide case management to refugees who are sent to CAAP for up to 60 months total.

### Trafficking & Crime Victim Assistance Program (TCVAP)

Non-citizens found eligible under the provisions of SB 1569 will receive state funded benefits and services equivalent to RCA. The time limit is eight months.

If a recipient of state TCVAP becomes federally eligible, eight month eligibility will start and will be federally funded.

Until specific aid codes are available, staff will need to flag these cases so they can be identified later when claiming instructions are issued. To flag these cases, a special indicator must be put on the case in CalWIN. Indicators are found in the collect case special indicator screen selecting either T Visa or U Visa from the drop-down menu. This will enable IT to generate a list of these cases.

The Targeted Assistance (TA) funds will be used to assist 22 refugees and asylees to achieve economic self-sufficiency. The funds will support services that will aid refugees and asylees in obtaining and maintaining employment, developing work related skills, and earning a wage with benefits where possible. Refugee women will have equal opportunity to participate in all employment services.

San Francisco County will serve two groups of refugees and asylees. One will be mandatory RCA recipients. The second will be non-aided refugees who primarily have been in the United States (U.S.) for 60 months or less and unaccompanied minors who are victims of severe forms of trafficking and are16 years and over.

The employment services funds will be used to provide skills training and ELT and outreach services to enable refugees to obtain jobs and attain economic self-sufficiency as soon as possible. A concurrent job readiness / job search activity is embedded in the ELT program as part of the programs work-first model.

Any funds that may be unspent from previous years, as well as any new receipt of refugee funds for the period covered by the County Plan, will be used to increase employment services of the various program components of the County Plan.

In order to capture data on refugees who may have obtained employment after receiving employment services funded with refugee funding, San Francisco County will provide case management to refugees who are sent to CAAP or are non-aided. The case management funds will be used to conduct outreach, intake, eligibility determination, and develop family self-sufficiency plans which include assessment of employment and training, supportive services, and acculturation/social services adjustment that the refugee/asylee may need until the attainment of economic independence.

Services to Older Refugees (SOR) Set-Aside funds will provide supportive and social services for up to 17 disadvantaged refugees seniors aged 60 and above with the goal of helping older refugees access existing mainstream resources and / or obtain citizenship assistance services to increase their level of self-sufficiency and independence and integration into the community. Service providers will provide linguistically and culturally-accessible services to San Francisco's refugee population. To meet target objectives, the San Francisco Workforce Development Division is collaborating with the San Francisco's Department on Aging to use the funds to augment an existing contract serving older refugees. The augmentation will expand services to procure additional citizenship and naturalization services for older refugees.

The program goals will also be achieved by augmenting existing contracts with community-based organization partners to increase capacity with existing services and by further developing working relationships with the State Agency on Aging, San Francisco Commission on Aging, and county health and social service providers. The department has established linkages with the Department of Public Health, the Department of Aging, Immigrant Rights Commission, and San Francisco City College to strengthen coordination in service delivery. By way of example, the Department of Public Health (DPH) works with a coalition of refugee and asylee service providers including the International Rescue Committee.

### C. Refugee Cash Assistance Compliance

San Francisco County assures that the provision of activities and services to mandatory and voluntary RCA recipients, funded by the Office of Refugee Resettlement (ORR) monies and allocated by the CDSS, will be in accordance with RCA requirements (including those regarding program participation flow, good cause determination, sanctioning, and supportive services) specified in the Manual of Policy and Procedures, Chapter 42-700 and 69-200, respectively, and other applicable RCA policy guidance issued by the CDSS, which specify the following activities:

- 1. Verification/documentation of refugee/asylee status;
- 2. Determination of eligibility for refugee-funded services;

- 3. Assessment of the refugee's employment, training, English language and supportive services needs;
- 4. Development of a refugee Family Self-Sufficiency/employability Plan (FSSP) that meets the requirements of Title 45 CFR Part 400.79 of the Refugee Resettlement Program, which stipulate that the FSSP must:
  - a. Be developed for anyone who receives employment-related services.
  - b. Address the family's needs from time of arrival until attainment of economic independence.
  - c. Address a family's needs for both employment-related services and other needed social services.

### The FSSP must include:

- a. A determination of the income level a family would have to earn to exceed its cash grant and move into self- support without suffering a monetary penalty;
- b. A strategy and timetable for obtaining that level of family income through the placement in employment of sufficient numbers of employable family members at sufficient wage levels;
- c. Employability plans for every employable member of the family; and
- d. A plan to address the family's social services needs that may be barriers to self-sufficiency.
- 5. Referral of all non-exempt RCA applicants and recipients for participation in available/appropriate employment and training programs; and
- 6. Tracking/ reporting client progress (including non-participation/cooperation) to the Human Services Agency (HSA) eligibility worker.

### **Referral and Participation**

HSA intake eligibility workers will identify refugee families who apply for and are found ineligible for RCA and refer them to the CalWORKs unit for mandatory employment services. Single refugee adults or families without children who are not eligible for other welfare assistance are eligible to receive RCA for their first eight months in the U.S. Both the HSA eligibility worker and California Work Opportunity and Responsibility to Kids (CalWORKs) employment specialist will inform participants of their rights and responsibilities regarding participation requirements and consequences of any failure to participate.

### **D.** County Planning Process

The San Francisco HSA is responsible for the management and administration of RSS funds for the county including responsibility for all central intake functions, the development of the county plan, and liaison with the state Refugee Programs Bureau and the ORR. The HSA attends public meetings with key stakeholders and is an active member of the San Francisco Coalition for

Asylees, Immigrants and Refugees Services (SF-CAIR) to solicit input on refugee needs and service strategies with representatives from community-based organizations serving refugees.

The last refugee forum meeting was held on Wednesday, October 12, 2016, at the American Red Cross – Boardroom A, 1663 Market Street, San Francisco, CA, at 9:00 am. Housing, employment services, language assistance services, mental health services, outreach to the unaccompanied minors, and the lesbian, gay, bisexual, and transgender (LGBT) community are keys to self-sufficiency for the refugee population. Community partners that attended the meeting include Cristy Dieterich (SF-DPH/Newcomers Health Program), Eva Iraheta (SF-HSA), Daisy Reyes (LEN Institute), Diane Landino (ORR), William T Hill, Stephen Dempsey (SFDPH/BHS), Khary Dvorck (UCSF- Citywide), Damon Martinez (CalWORKs HSA), Sammi Truong (SFDPH), Grace Lau and Laura Vaudreuil (Refugee Transitions.), Lana Radosavjevic (Refugee Center Online), Vlad Komanovsky, (SF-HSA), Chandni Jain (US Fund for UNICEF), Amy Lee, (Jubilee Immigration Advocates), Fatima Karaki (UCSF), Lex Duey (Upwardly Global), Gladys Garcia and Laura Evan (Arriba Juntos), Naomi Pease (American Red Cross), Bowa Tucker (ORR via phone), and Jesse Peck (CADPH-RHP).

The Employment Development Department (EDD), Labor Market Information Division (LMID) reported that San Francisco County registered 3.3% unemployment rate (3.3 percent) as of October 2016<sup>1</sup>.

All clients participating in refugee employment services are eligible for a wide array of wrap around employment and training services provided by internal agency staff or contracted community based agencies. These services include English language training, skill / career assessment and counseling services, job training and job placement, and job retention services. Refugee clients also have access to wrap-around case management services offered by the Department of Human Services by one of our contracted community based training service providers, and to the City's workforce development system including its workforce centers located throughout the city and can receive services on a referral on drop-in basis.

To help refugee clients with job search activities the county has changed and added new operational procedures at workforce centers and are putting more focus on the individual job seeker rather than employers. All community based refugee services providers are required to assist clients register for employment services at workforce centers so refugees can take advantage of the vast array of targeted employment services offered there such as employer recruitments, job / hiring fairs, and seminars and workshops.

The proposed skills trainings are:

- Certified nurse assistant
- Orderlies
- Personal care aides
- General office clerk

http://www.labormarketinfo.edd.ca.gov/county/sanfran.html#PRO

- Front desk clerk
- Bookkeepers
- Accountants
- Secretaries
- Customer service representatives

These skills relate to the San Francisco labor market based on the EDD 2012-2022 Occupations with the Most Job Openings report<sup>1</sup>: personal care aides rank 1<sup>st</sup>, customer service representatives #19, general office clerks #12, executive secretaries and administrative assistants #25, accountants #8, reception and information clerks #43. The number two occupation with the most openings is waiters/waitresses, #3 cashiers, and #4 retail salesperson.

The employment service component, which includes ELT and job search, places participants in occupations as retail salespersons, waiters/waitresses, cashiers, counter attendants, customer service representatives, receptionists, and information clerks which rank within the first 19 occupations on the report. Per the LMID, close to twice as many openings will arise from replacements (retirements and permanent occupational changes) as from growth. Personal care aides rank #3 on the 2012-2022 LMID report for the fastest growing occupations.

The City and County of San Francisco Department of Human Services plays a key role in developing and managing employment, training and workforce development services for San Francisco residents. The Department contracts with many community organizations so that employment services are accessible and fulfill specific local employment needs. By partnering with local and national agencies, educational institutions and corporations, the Department's employment programs create greater economic opportunities for San Franciscans.

### III. DESCRIPTION OF SERVICE COMPONENTS

### A. Brief Description of RSS and TA Components

### Employment Services (ES)/English Language Training (ELT)

Employment services activities are directed towards job placement. ELT will run concurrently with employment services. Refugees with low English language proficiency are referred to service provider for language assessment. The component will include the employment activities listed below, if needed, and if sufficient funds are available:

- Education in English proficiency for refugees who are not sufficiently competent to understand, speak, read, or write English language to allow employment commensurate with the employment goals.
- Job readiness activities designed to ensure that the refugee is familiar with general workplace behavior/attitudes necessary to compete successfully in the labor market;
- Group/individual job search, including counseling, information on worker rights, work-related acculturation, and job seeking skills training;
- Job development/placement.

http://www.labormarketinfo.edd.ca.gov/county/sanfran.html#IND

### Skills Training (ST)/ English Language Training (ELT)

The program covers general job skills and career guidance to ensure success in achieving short-term employment and self-sufficiency. ELT will run concurrently with skills training. Skills training referral is based on a refugee's vocational goal, employment, and educational history. Refugees are referred to service provider for testing and appraisal. Supportive services and case management are provided to help address barriers to employment. The component will include the employment activities listed below, if needed and if sufficient funds are available:

- Education in English proficiency for refugees who are not sufficiently competent to understand, speak, read, or write English language to allow employment commensurate with the employment goals.
- Job readiness activities designed to ensure that the refugee is familiar with general workplace behavior/attitudes necessary to compete successfully in the labor market;
- Group/individual job search, including counseling, information on worker rights, work-related acculturation, and job seeking skills training;
- Unpaid internship/work experience and
- Job development/placement.

During the skills training program, an unpaid off site internship is offered when acceptable skills are demonstrated. The participant will have the opportunity to work part-time at a San Francisco business: Episcopal Community Services, Mercy Housing, Centerplate, Mission Education Center, Housing Rights Committee, Mission Resource Center, Mission Neighborhood Health Center, Goodwill Industries, Oakland Youth Chorus, UCSF, and Veterans Administration.

### Refugee Outreach Services

Outreach services to newly arrived, non-aided and unaccompanied minors refugees, asylees, and trafficking victims resettled in the San Francisco Bay Area will be available to connect them to services at the HSA and community based organizations to help them to achieve economic and socio-cultural self-sufficiency as soon as possible. Outreach will be focused on the San Francisco Unified School District, San Francisco County communities, and surrounding counties.

### B. Brief Description of Services to Older Refugees (SOR) Services Component

### Case Management/Linking / Referrals

Provide culturally appropriate case management services and direct assistance for seniors experiencing adjustment problems or problems functioning in the community. Services include needs assessment, care planning, referrals to other community resources, and follow up.

### III. BUDGETS

### A. REFUGEE SOCIAL SERVICES

### FFY 2015-16 RSS FORMULA CARRYOVER

ITEM Employment Services Vocational Training	<u>AMOUNT</u> \$ 66,722 \$ 34,988
TOTAL 2015-16 RSS CARRYOVER	\$101,710
FFY 2016-17 RSS FORMULA	ALLOCATION
ITEM Employment Services Vocational Training County Administration	<u>AMOUNT</u> \$ 39,298 \$ 20,352 \$ 10,526
TOTAL 2016-17 RSS ALLOCATION  TOTAL RSS FFY 2017	\$ 70,176 <b>\$171, 886</b>

### **B. TARGETED ASSISTANCE**

### FFY 2015-16 TA FORMULA CARRYOVER

<u>ITEM</u>	<u>AMOUNT</u>
Employment Services	\$ 69,817
Vocational Training	\$ 36,612
	+ Proposition of the Control of the
TOTAL FFY 2015-16 TA CARRYOVER	\$ 106,429

### FFY 2016-17 TA FORMULA ALLOCATION

ITEM	<u>58%</u>	<u>42%</u>	<u>AMOUNT</u> 100%
Employment Services	\$15,560	\$ 5,335	\$20,895
Skill Training	\$ 7,780	\$ 2,667	\$10,447
Non-Employment Services – Outreach	\$29,000	\$21,000	\$50,000
County Administration	\$ 9,237	\$ 5,118	\$14,355
TOTAL FFY 2015-16 TA	\$61,577	\$34,120	\$95,697

<sup>\*</sup>Note: Due to potential budget shortfalls at the federal level, allocation amounts represent 58% of the total awards. The remaining 42% of funding will be received later in the FFY.

### C. SERVICES TO OLDER REFUGEES SET-ASIDE

### FFY 2015-16 SERVICES TO OLDER REFUGEES SET-ASIDE

<u>ITEM</u>	<u>AMOUNT</u> 100%
Case Management / Linking / Referrals	\$2,111
TOTAL	\$2,111

### IV. ANNUAL SERVICES PLAN

Contrac by Func	Contracted Amount by Funding Source											· · · · · · · · · · · · · · · · · · ·
SS TAP TAP TAP TAD SS TAD TAD TAD TAD TAD TAD TAD TAD TAD TAD	ted Amount ding Source \$100,000.00								Time Per	Time Period Covered by Plan:	ed by Plar	
Contrac by Func by Fun	ted Amount ding Source \$100,000.00							II.	rom: 10/0	From: 10/01/2016 To: 09/30/2017	: 09/30/20	11
Contrac  SS TAP TAP TAP TAD SS TAP	sted Amount ding Source \$100,000.00						Турес	Type of Agency* and Percent of Funds	and Percen	it of Funds		
TAP TAD SS TAP TAP TAD TAD TAD	\$100,000,001	Total Number	0-12 Months	13-60 Months	⋖	æ	ပ	۵	111	ш	g	Total (Should equal 100)
SS TAP TAD SS TAP TAD SS TAD		001	20	20	20%		20%		20%		40%	100%
	\$39,298.00 \$53,590.00 \$0.00	15 22 0	£ 4 O	0 0	%0	%0	%0	%0	%0	100%	%0	100%
	\$0.00	000	000	000	%0	%0	%0	%0	%0	%0	%0	%0
TAD	\$0.00	000	000	000	%0	%0	%0	%0	%0	%0	%0	%0
SS Skills Training TAP TAD	\$20,352.00 \$27,752.00 \$0.00	60	0 2 2	2 4 0	%0	%0	%0	%0	%0	87%	13%	100%
SS Case Management TAP TAD	\$0.00	000	000	000	%0	%0	%0	%0	%0	%0	%0	%0
SS Other (Employment) TAP TAD	\$0.00	000	000	000	%0	%0	%0	%0	%0	%0	%0	%0
	\$140,992.00	53	24	18								
SS PAP	00'0\$	00	00	0 0								
Non-Employment TAD SOR	\$0.00	17	00	17								
	1	*Type of Agency										
	1 1	A. State/County B. Ethnic Comm	nty nmunity-Ba	<ul> <li>A. State/County</li> <li>B. Ethnic Community-Based Organization</li> </ul>		E. Adult Basic Education F. Other Non-Profit Organization	ic Education	ı nization				
SS TAP	,	C. Resettlement Agency D. Community College	ent Agency v College			3County {	Service Prov	ider				
		(The total per 100% - see e	al percentage for see example.)	each individ	lual service	(i.e., Emplo	yment, ELT	, etc.) under	Type of Ag	ency and Pe	arcent of Fu	(The total percentage for each individual service (i.e., Employment, ELT, etc.) under Type of Agency and Percent of Funds must equal 100% - see example.)
A COLUMN TO THE	1										***************************************	

### VI. ANNUAL GOAL PLAN

### ANNUAL OUTCOME GOAL PLAN FY 2017 PERFORMANCE GOALS AND ACTUALS

State or County:	San Francisco				~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
	FY 2016 (	GOAL	FY 2016 A	CTUAL	FY 2017 G	JAC
1. Caseload						
TANF Recipients	0		0		0	
RCA Recipients	50		36		27	~~~~
No Federal Cash Assistance	36		4		26	
Total	86		40		53	
2. Entered Employment						
Full Time	19	27%	14	70%	9	31%
Part Time	52	73%	6	30%	20	69%
Total						
	74	83%	20	50%	29	55%
2a. TANF Recipients Enter	ed Employment					
Full Time			0		0 1 1	
Part Time	0		0		0	
Total	0	%	0	%	ð	%
2b. RCA Recipients Entere	ed Employment					
Full Time	18412344	29%	13	72%	6	35%
Part Time	30	71%	5	28%	11	65%
Total	42	59%	18	90%	17	59%
2c. No Federal Cash Assis	tance Entered Emp		es Contidios Audi Apelogo de constitue		to standing execute and asset the temperatures	00,0
Full Time	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	24%	: 1	50%	3	25%
Part Time	22	76%	1	50%	9	75%
			2 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)			
Total						
	29	41%	7	10%	12	41%
Cash Assistance Recipier	nts Placed In Emplo	yment				
	42		18		17	
3. Federal Cash Assistance Termir	nations					
TANF Recipients	0 100	0%	0	0%	0	0%
RCA Recipients	11	100%	6	100%	11	100%
Total						
	11	26%	6	33%	H	65%
4. Federal Cash Assistance Reduc	tions					
TANF Recipients		0%	O	0%	0	0%
RCA Recipients		100%	3	100%	3	100%
Total						
	3	7%		17%	<b>3</b>	18%
5. Entered Full Time Employment	100000 0000000000000000000000000000000		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		names a komu e novina gravo načisa stavova skor	
TANF Recipients	Offering fleath bei	0%	S. S	0%		On
RCA Recipients	7	100%	<u> </u>	0% 100%	<u> </u>	0% 100%
No Federal Cash Assistance	0	0%	0	0%	0	0%
Total						
70(0)	7	37%	6	43%	6	67%

### ANNUAL OUTCOME GOAL PLAN FY 2017 PERFORMANCE GOALS AND ACTUALS

State or County:	San Francisco				
	FY 2016 GOAL	FY 20 ACTU			2017 GOAL
6. Average Hourly Wage of Re	fugees Entering F	ull Time Employment	A CONTRACT OF THE CONTRACT OF		WHAT THE PARTY OF
	\$ 12.30	\$	14.45	\$	14.50
7. 90-Day Retention Rate				NOSCANCAS AND	<del></del>
Percentage	64%	93	%		30%
7a. 90-Day Retention	Rate Calculator		w		<b></b>
	Unduplicated # of Retentions	Unduplic of Ent Employ	ered		
Total	14	<u>1</u>	5		
	unduplicated nu	tual Retention Rate is cal imber of retentions by the om July of the previous C	e total unduplicated	number o	
8. Office of Refugee Resettler	ment Funding				
Total Liq		FY 2016 Actual \$ 56,958 \$ 59,600 \$ 4,965 \$ 121,523 \$ 6,076.15	FY 2017 Propose \$ 39,298 \$ 53,590 \$ \$ 92,888 \$ 3,203.03	8 0 - 8	
Agency Point of Contact Initial In Revision  Please provide the name, tite information for the agency state equipped to respond to questyour Annual Outcome Goal Planta in the contact of the second to the contact of t	tle and contact aff person best stions regarding	☐ Approved☐ In process - d First and Last Name Eva Iraheta Telephone Number 415-557-5638	arification Title County Refugee Co Email eva.iraheta@sfgov		
Deadline for submission				· · · · · · · · · · · · · · · · · · ·	
The completed FY 2016 Annu Narrative should be submitted				formancε	
For Office of Refugee Resettle Submission type:	ement use only:	Status:	Date submitted:		

2017 AOGP Rollup.xls

### VII. APPENDICES

### A. COUNTY PROCUREMENT PROCESS

San Francisco County will utilize its existing Individual Referral (IR) model to procure employment and training services from state and / or county approved vendors. The IR is a method for procuring and paying for employment and training services on a per person basis. The IR model promotes maximum customer choice by enabling customers to select training providers that are procured by the HSA. San Francisco County offers a wide range of preemployment services in-house for RCA eligible participants. These services are provided by the staff of the WDD and include but are not limited to: vocational assessment / career counseling, job readiness training, job development / placement, and career advancement / retention services.

### **B. COUNTY MONITORING PROCESS**

### Monitoring Responsibility

The responsibility for the monitoring of programmatic function will reside with the WDD, the employment services component of the San Francisco HSA. Agency staff will provide annual (one) comprehensive monitoring review for each program year of the refugee employment service providers, to include on-site visits and review of participant files and back-up documentation. The on site monitoring review will be completed no later than six months from the beginning of the program year. Providers are required to monitor participant progress and attendance and submit monthly reports to the WDD. The agency staff from the Department of Contracts will monitor fiscal compliance. Eligibility staff of the HSA will maintain eligibility documentation. A written review will be submitted to CDSS no later than 45 days from the completion date of the review.

### Monitoring Frequency and Methodology

Monitoring of service provider performance occurs each month with review and comparison of actual program accomplishments as documented with verified enrollment, job entry, and follow-up reports which appear on monthly statistical reports. Formal annual on-site visit is done by the WDD refugee coordinator responsible for refugee programs. In addition, informal contacts (telephone or in person) with service providers usually occur weekly or sometimes even daily. These contacts are designed to provide service providers with feedback on observed activities and to notify staff of any areas where deficiencies may exist.

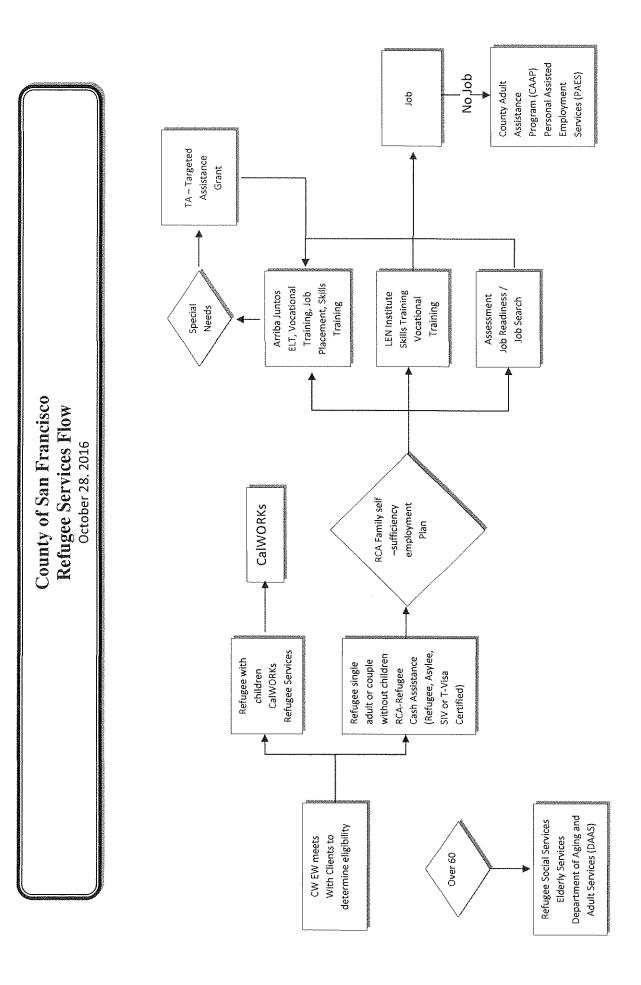
### VIII. RSS REQUIRED ASSURANCES

San Francisco County assures:

- That the planning process was developed through a planning process that involves representatives the private sector employers, affected public agencies including the CWD, leaders of the refugee/entrant community-based organizations, voluntary resettlement agencies, refugees from the impacted communities and other public officials associated with social services and employment agencies that serve refugees."
- ♦ "That continuation of existing components will be in accordance with CDSS guidelines."
- ♦ "That the RSS administrative budgets are in accordance with 45CFR Part 95, Subpart E, the county Cost Allocation Plan."
- ♦ "That all requested salaries and fringe benefits for county administration and for services the county is proposing to deliver directly reflect the current county wage and benefit scales."
- ♦ "That the county will comply with all statistical/fiscal reporting requirements on a timely basis."
- That RSS services will be provided in accordance with individual employability plans for each refugee and that such employability plans shall be, where applicable, part of a family self-sufficiency plan."
- ♦ "That refugee women will have the same opportunities as refugee men to participate in all refugee funded services, including job placement services."
- That all services will be provided by qualified providers (public or private non-profit or for-profit agencies or individuals) in accordance with state and federal regulations, policies and guidelines."
- That the county will establish client priorities for RSS funded services in accordance with 45 CFR 400.147."
- ♦ "That RSS funds will be used primarily for employability services which directly enhance refugee employment potential, have specific employment objectives, and are designed to enable refugees to obtain jobs with less than eight months participation in RSS funded services."
- "That RSS services will be limited to refuges who have been in the U.S. 8 months or less."
- ♦ "That the county will take into account the reception and placement services provided by resettlement agencies in order to assure the provision of seamless services that are not duplicated."
- That to the maximum extent feasible RSS funded services must be provided in a manner that includes the use of bilingual/bicultural women on service agency staffs to ensure adequate service access by refugee women."
- ♦ "That to the maximum extent feasible RSS funded services must be provided in a manner that is culturally and linguistically compatible with a refugee's language and cultural background."
- ♦ "That nonexempt RCA clients will be required to participate in employment services within 30 days from receipt of aid."

### X. BOARD OF SUPERVISOR RESOLUTION

Board of Supervisor's approval of the County Plan will be sent when received.



Timeline for Refugee Services up to 5 years

# San Francisco County Contracted Refugee Service Providers Contact Information

Agency Name & Location	Contact Information	Aid Type	Refugee Funding Source & Amounts*	Type of Services Offered by Funding Source
Arriba Juntos 1850 Mission St. San Francisco, CA 94103 PH (415) 487-3240 FX (415) 863-9314 www.arribajuntos.org	Dalila Ahumada Director dahumada@arribajuntos.org PH (415) 487-3245 Patricia Melgar Case Manager Coordinator PH (415) 551-1963 pmelgar@arribajuntos.org	01	Refugee Social Services (RSS) Targeted Assistance Discretionary (TAD)	Employment Services Language Assistance Services Work-Related Acculturation Job Readiness Job Development Assistance Job Retention Career Advancement Skills Training Internship/work experience Language Assistance Services Work-Related Acculturation Job Readiness Job Development Assistance Job Retention Career Advancement Social Adjustment Services Intensive Acculturation Service
<b>L.E.N. Institute</b> 1254 Market St., Ste. 200 San Francisco, CA 94102 PH (415) 252-9059 FX (415) 252-0360	Nancy Rynd, Director PH (415) 252-9059 leninst@sbcglobal.net	01	Refugee Social Services (RSS)	Skills Training Unpaid Internship/work experience Language Assistance Services Work-Related Acculturation Job Readiness Job Development Assistance Job Retention Career Advancement
Office on the Aging Department of Aging & Adult Services 1650 Mission St., 5th Floor San Francisco, CA 94103 International Institute of the Bay Area - San Francisco 657 Mission St, SF, CA 94105 (415) 538-8100	Sub-Contractor: International Institute of the Bay Area - San Francisco Justin Skinner Staff Attorney/ Program Director 415-538-8100 Ext. 205 jskinner@iibayarea.org 657 Mission Street, SF, CA 94105	60+ Years Refugees		Citizenship Assistance & Naturalization Services

<sup>\*</sup>Individual Referral (IR) is a method for procuring and paying for employment and training services on a per person basis.

An Individual per client Training/Job Placement fee rate is established with the service provider. The fee includes trainee's supplies, books, uniforms, tools, state examination fee, and state license fee.

Payments are made for the achievement of benchmarks as follows: enrollment, completion & placement.