CITY & COUNTY OF SAN FRANCISCO

HUMAN SERVICES AGENCY

promotes well-being and self-sufficiency among individuals, families and communities

DHS FY19-20 & FY20-21 Budgets



Human Services Commission Meeting January 24, 2019 CITY & COUNTY OF SAN FRANCISCO





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DHS FY18-19 Original Budget by Source \$530.8M



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DHS FY18-19 Original Budget by Category \$530.8M



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HSA Caseload



Mayor's FY19-20 & FY20-21 Budget Projections

Revenues are expected to increase, but expenses increase faster.

Citywide Projected Shortfall (in millions)	FY19-20	FY21-21
Total Revenue Increase	182.0	466.0
Total Expenditures Salary & Benefits: (180.7)/(317.9), Baselines & Reserves (55.3)/(99.1); Departmental Costs 1.8/(29.9); Citywide Uses*: (55.1)/(182.5)	(289.4)	(629.4)

Cumulative Shortfall

(107.4) (163.4)

*Citywide Uses include: general operating increases (e.g. minimum wage, utility rates, and debt service), and capital/equipment/IT investments.

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Mayor's Budget Instructions

- Budget Reductions of 2% of General Fund in FY19-20 and 4% in FY20-21. For HSA: \$765,376 in FY19-20 and \$1.5 million in FY20-21.
- Contingency Target of 1% of General Fund in FY19-20 and 2% in FY20-21. For HSA: \$382,688 in FY19-20 and \$765,376 in FY20-21.
- Agencies should not grow FTE count

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Federal Budget Concerns

- Possible Slowing Growth
 - Slowing national GDP growth
 - Stock market volatility from possible trade war
- Prolonged Government Shutdown
 - Jeopardizes issuance of CalFresh benefits if shutdown extends into March
 - TANF has not been reauthorized, delaying federal payment, but State law requires State to continue program
 - Other programs do not appear to be impacted because HHS budget for federal fiscal year 2018-19 was already passed
- End of the Title IV-E Waiver in Sept. 2019

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State Budget

- Changes in IHSS Funding
 - Reduces MOE in FY19/20
 - Reduces annual inflation factor from 7% to 4% beginning in FY20/21
- Proposed increase in CalWORKs grant
 - Would raise grant levels to 50 percent of the projected 2019 federal poverty level, effective October 1, 2019 (approx. a 13% increase in the grant)
 - Follows an increase of 10% in grant amounts in April 2019
- Funds for SSI Cash-out administration, CalWORKs Home Visiting Initiative and Housing Disability Advocacy Program

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Local Financial Issues

- Preparing for Child Protection Center (CPC) closure
 - Support a foster family agency (FFA) to maintain a system of ten emergency foster homes which will handle most emergency placements (\$1.1 M in GF / yr.)
 - Support a STRTP to serve four high-needs youth at a time and offer mobile response services to all caregivers (\$3.2 M in GF / yr.)
 - Combined costs of \$2.7 M in GF / yr. above current CPC costs
- Planning for end of Title IV-E waiver in September 2019
 - Under waiver, federal funding of Child Welfare Services is currently the same irrespective of decline in foster care placements. The end of waiver will result in revenue shortfall of \$3.5 M in FY 19-20 and \$4.7 M in FY20-21.
 - San Francisco has also made "waiver investments" of \$7 M + a year to strengthen its child welfare system and prevent unnecessary use of foster care.
 - The Families First Preventative Services Act (FFPSA) will provide some new federal revenue for preventative services, but does not begin until FY 21/22.
- CAAP grant increases
 - 10% increase in April 2019, then 13% increase in October 2019
 - Additional \$4 million in FY19-20 and \$4.6 million in FY20-21 needed

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Self-Sufficiency: CalWORKs, Workforce Development, and Project 500

- Implementation of statewide CalWORKs 2.0 Strategic Initiative
- Restructuring of Workforce Development Division to improve service delivery to ABAWDs, part-time work seekers, and Work Study participants.
- Supplemental State funding for the CalWORKs Housing Support Program, which provides housing locator services as well as move-in and rental subsidies. Will serve an additional 50 CalWORKs families.
- Supplemental State funding for the Home Visiting Initiative component of Project 500, which provides nurse and behavioral health visitation services. Will serve up to an additional 40 CalWORKs families.

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SF Benefits Net: Medi-Cal and CalFresh

- Creation of specialized eligibility unit for client data and outcomes tracking
- New ABAWD initiatives
 - Improved outreach communication via the HSA web page and tailored mailings
 - Training to eligibility staff, agency staff, and community partners
 - Three-tiered plan:
 - Search and screen for exemptions
 - Refer to Workforce Development for workfare and other employment/training opportunities
 - Apply a 15% discretionary exemption to minimize the number of discontinued ABAWDs
- Preparing for SSI Cash-in
 - Added 20 positions in a Supplemental appropriation to begin hiring in advance of June 1 implementation

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County Adult Assistance Programs (CAAP)

- Continuing to partner with the Department of Homelessness & Supportive Housing on the Housing Disability Advocacy Program
 - Connecting homeless adults to HSA benefits
 - Planned benefits outreach at new upcoming Navigation Centers and shelters
- Alignment of CAAP policies with ABAWD workfare requirements
 - Workfare hours
 - Exemptions
 - Triage database and procedures

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Family & Children's Services

- Continue to work on Continuum of Care Reform (AB 403):
 - Recruitment of additional foster families/homes
 - Streamlining of licensing process for all caregivers
 - Transitioning group homes to Short Term Residential Treatment Programs (STRTP)
 - Full implementation of child and family teams
- Continued implementation of the Title IV-E Waiver until Sept. 2019

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Program Support

- Diversity, Equity, and Inclusion Initiative (Human Resources)
 - Convened a staff Racial Equity Work Group to develop an action plan containing strategies to address matters of racial equity
 - Surveyed and interviewed staff for perspectives on status of racial equity within HSA's organizational structure and hiring practices
- CalWIN transition to CalSAWS (Information Technology)
 - Consolidating CalWIN client benefits portal with other two California benefits portals into a single statewide system. Transition completion in 2023.
- Further program support from Planning, Communications, Innovation Office, Budget, Contracts, Finance, Facilities/Operations, Investigations, Program Support Operations, and Central Management.

HSA FY19-20 & FY20-21 Budget Timeline

- Dec 12 Mayor's Budget Instructions Released
- Jan 24 Human Services Commission 1st budget meeting
- Feb 13 Human Services Commission 2nd budget meeting
- Feb 21 Agency Proposed Budget due to Mayor
- June 1 Mayor submits budget to Board of Supervisors (BoS)
- June BoS Budget Committee Hearings
- July Budget Considered at BoS

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